


AGENDA ITEM NO:

**UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
REPORT TO THE BOARD OF DIRECTORS
THURSDAY 5TH JULY 2012**

Title:	FINANCE AND ACTIVITY PERFORMANCE REPORT FOR THE PERIOD ENDING 31 MAY 2012
Responsible Director:	Mike Sexton, Director of Finance
Contact:	Julian Miller, Deputy Director of Finance, ext. 53074

Purpose:	To present an update to the Board
Confidentiality Level & Reason:	N/A
Medium Term Plan Ref:	Aim 2: Maintain our reputation and position at the leading edge of performance and quality Aim 3: Enhance our reputation for excellent financial management and efficiency
Key Issues Summary:	An actual surplus of £0.270m has been recorded for the first two months of the 2012/13 financial year. This represents a favourable variance of £0.070m compared to the planned surplus of £0.200m for the year to date.
Recommendations:	The Board of Directors is asked to: <ul style="list-style-type: none">• Receive the contents of this report

Signed: 	Date: 22 May 2012
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UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST

REPORT TO THE BOARD OF DIRECTORS THURSDAY 5 JULY 2012

FINANCE AND ACTIVITY PERFORMANCE REPORT FOR THE PERIOD ENDING 31 MAY 2012

PRESENTED BY THE DIRECTOR OF FINANCE

1. Introduction

This report covers the first two months of the 2012/13 financial year from 1 April 2012 to 31 May 2012. It includes the three main financial statements; the Statement of Comprehensive Income, the Statement of Position and the Cash Flow Statement. The report also details healthcare activity and the associated income, key operating expenditure variances, CIP delivery and a summary of the capital programme.

The 2012/13 Financial Plan provides for an annual surplus of £0.500m. An actual surplus of £0.270m has been achieved for the two months to 31 May 2012. This represents a favourable variance of £0.070m against the planned surplus of £0.200m for the year to date.

The overall reported position includes a significant overspend (£3.036m) across operational divisions. This is largely attributable to activity over-performance however there is also an impact from CIP slippage at this stage of the year and action plans are being developed with Divisions to improve the monthly run rate. The operational overspend has been offset by additional income and Trust Specific Reserves.

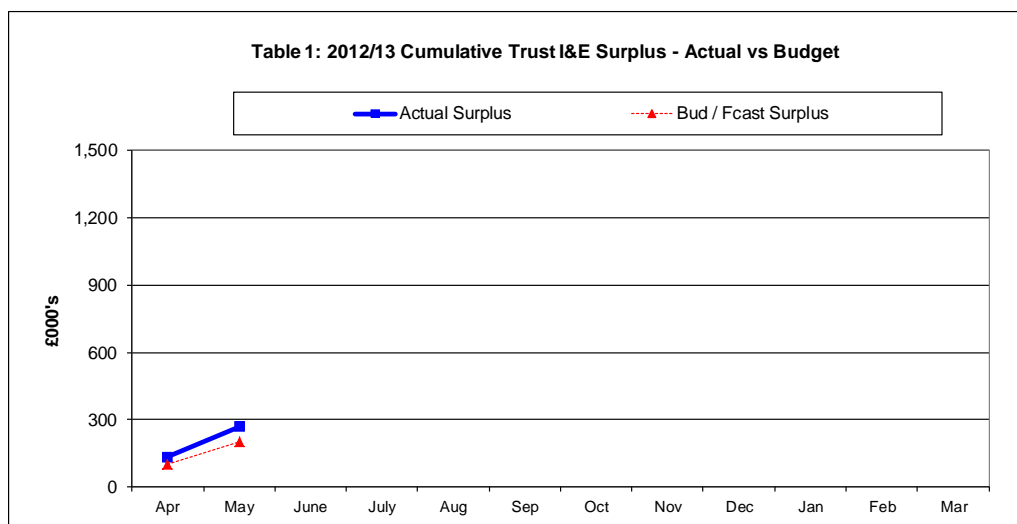
The Financial Risk Rating (FRR) for 2012/13 is expected to be 3 based on self assessment of the 2012/13 Annual Plan submitted to Monitor in May 2012.

2. Financial Position Summary

2.1 Year End Position

The cumulative income and expenditure surplus is shown in Table 1 below. As detailed above the actual year to date surplus is £0.270m, which is £0.070m above the planned £0.200m surplus.

Table 1 – I&E Surplus vs. Plan 2012/13



The statement of comprehensive income appears in Appendix C. Table 2 below summarises the Trusts revenue transactions for the year. Further analysis of income is included in section 3.1 and detail regarding operating expenses is set out in section 3.3.

Table 2 – YTD Income and Expenditure Budget vs. Actual

	Budget Apr-May 2012 £m	Actual Apr-May 2012 £m	Variance £m
Revenue	100.1	103.8	3.7
Operating Expenses	(93.1)	(96.7)	(3.6)
EBITDA	7.0	7.1	0.1
Depreciation	(3.2)	(3.2)	0.0
Donated Asset Revenue	0.0	0.0	0.0
Interest Receivable	0.1	0.1	0.0
Interest Payable	(3.1)	(3.1)	0.0
Contingent Rental	(0.6)	(0.6)	0.0
PDC Dividend	0.0	0.0	0.0
Retained Surplus	0.2	0.3	0.1

Note - may include rounding differences

3. Income and Expenditure

3.1 Income Analysis

Total operating income is £3.7m above budget at 31 May 2012. Within this NHS Clinical Income is £2.9m ahead of plan with £1.8m attributable to high cost drugs and devices and £1.1m to other cost per case income in the first two months of the financial year. Non-NHS Clinical Income is £0.5m above plan. Other Income is above plan by £0.3m due to small favourable variances against income targets for

education and research and development. These income streams typically have corresponding expenditure commitments and therefore have little impact on the bottom line.

Table 3 – Income against plan

	Budget Apr-May 2012 £m	Actual Apr-May 2012 £m	Variance £m
Clinical - NHS	78.5	81.4	2.9
Clinical - Non NHS	2.1	2.6	0.5
Other	19.5	19.8	0.3
TOTAL	100.1	103.8	3.7

Note - may include rounding differences

3.2 NHS Clinical Income / Activity

Table 4.1 below compares 2012/13 monthly admitted patient care activity against target levels for the first month of the financial year. This shows that inpatient spells (covered by Payment by Results) were slightly ahead of monthly target for April and Non Payment by Results FCEs were in line with plan.

Table 4.1 – Trust Inpatient Activity

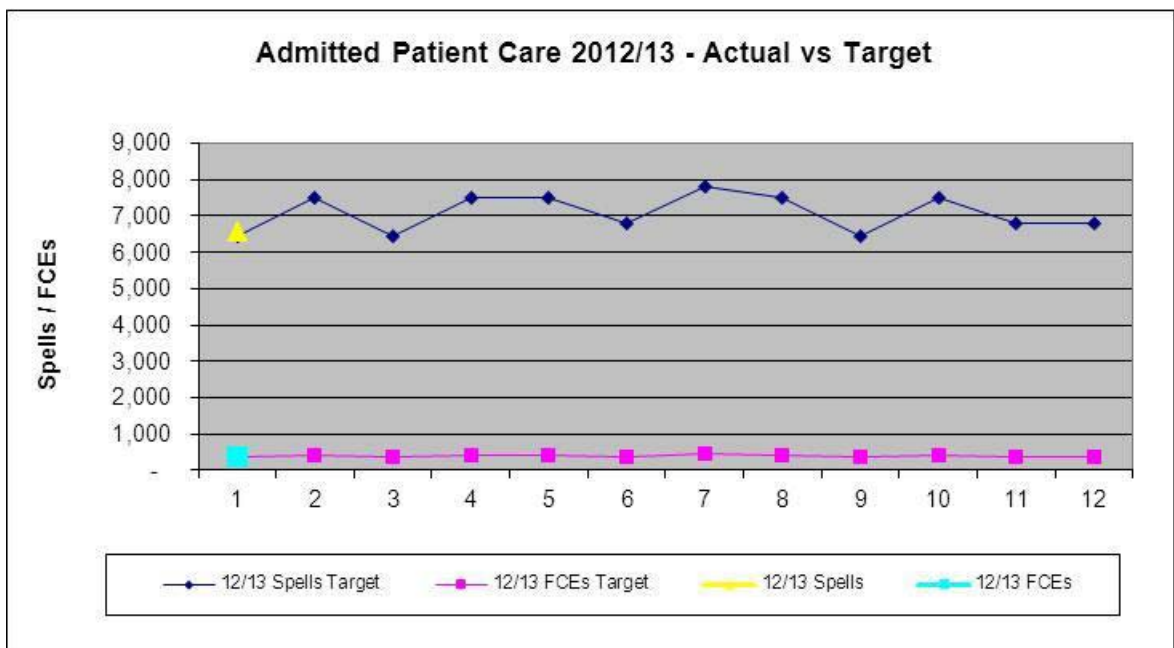


Table 4.2 shows that new outpatient attendances were marginally below plan in Month 1, whilst outpatient procedures and follow up attendances were slightly above plan.

Table 4.2 – Trust Outpatient Activity

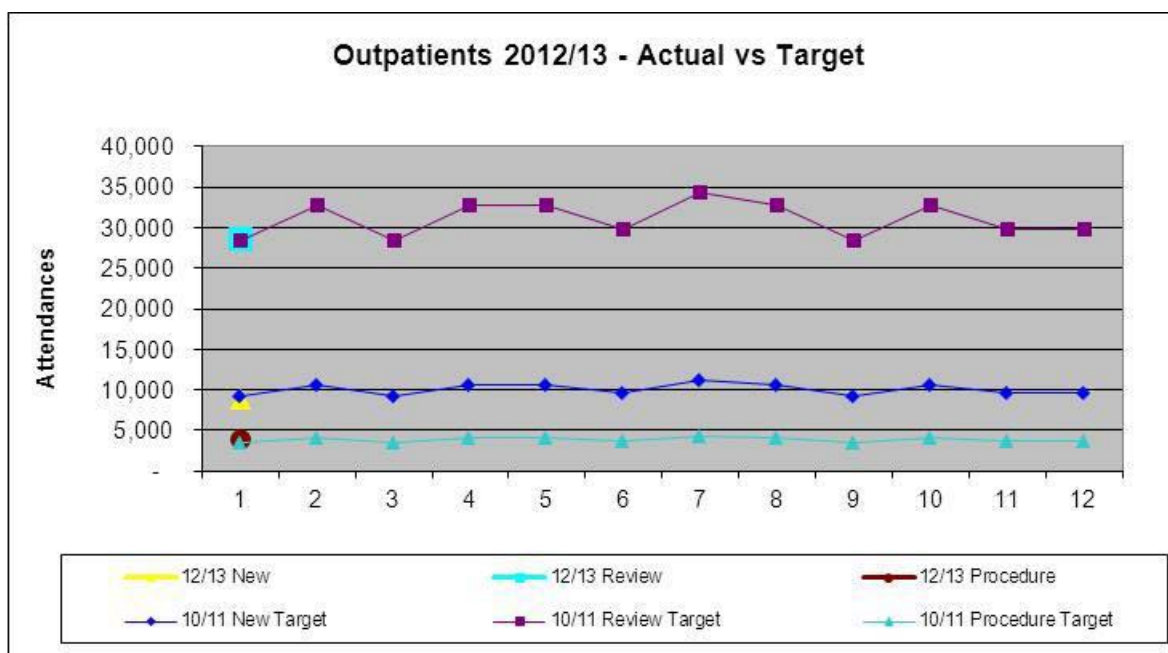


Table 5 below shows the variance by Division and Point of Delivery against the 2012/13 healthcare income targets. This shows that healthcare income (excluding cost per case) is £1.2m ahead of plan for April 2012. It should be noted that the monthly income targets within the contract monitoring are now phased based on working days rather than straight twelfths. This has been requested by the Trust’s main commissioner (NHS South Birmingham) and should give a more accurate indication of actual performance. An activity performance summary against plan by specialty and commissioner is included as Appendix G.

Table 5 – Summary Healthcare Income Performance by Division by Point of Delivery

	YTD Variance against Divisional Baselines (£000)				
	Div A	Div B	Div C	Div D	Total
Inpatient	44	(184)	361	200	422
Outpatient	27	(22)	231	18	253
Other	209	(28)	112	184	478
Total	280	(234)	705	403	1,153

Note - may include rounding differences

3.3

Expenditure Analysis

The Trust wide subjective expenditure analysis in Table 6 shows an over spend of (£3.6m) against budgeted expenditure of £93.1m for the year. The main areas of overspend include Pay (£2.2m) and cost per case drugs (£1.2m).

Table 6 – Expenditure against plan

	Budget	Actual	Variance
	Apr-May 2012	Apr-May 2012	
	£m	£m	£m
PAY			
Medical Staff	16.5	17.3	(0.8)
Nursing	17.4	18.1	(0.7)
Scientific & Technical	6.6	6.6	0.0
SMP / A&C	8.4	8.9	(0.5)
Other / Pay Reserves	2.9	3.1	(0.2)
Total Pay	51.8	54.0	(2.2)
NON PAY			
Drugs	11.5	12.7	(1.2)
Clinical Supplies & Services	12.5	12.3	0.2
Other / Non-Pay Reserves	17.3	17.7	(0.4)
Total Non Pay	41.3	42.7	(1.4)
GRAND TOTAL	93.1	96.7	(3.6)

Note - may include rounding differences

3.4 Cost Improvement Programme

The Trust's 2012/13 Financial Plan includes a total efficiency savings target of £18.3m. As in previous years, progress against delivery of this target will be reported to the Board of Directors on a quarterly basis during the financial year and therefore the first update will be included in next month's report.

Table 7 – Delivery of Cost Improvements

£000	Cumulative variance against plan			
	Q1	Q2	Q3	Q4
Division A				
Division B				
Division C				
Division D				
Corporate & NHP				
Single Site Savings				
Total				
% Achieved				

4. **Divisional Analysis**

Divisional budgets recorded an adverse variance of (£3.036m) for the first two months of the financial year. This is partially offset by the release of £0.312m from the General Contingency Reserve which is profiled in equal twelfths. A further £2.800m has been released from the Trust's Specific Reserves.

Table 8 – Analysis of year to date variances by Division

	Income	Expenditure	Total	Year End Forecast
	£'000	£'000	£'000	£'000
Division A	246	(1,108)	(862)	0
Division B	373	(933)	(560)	0
Division C	(183)	(1,048)	(1,231)	0
Division D	(219)	(310)	(529)	0
Division E	2,918	(2,772)	146	0
Sub - Total	3,135	(6,171)	(3,036)	0
Healthcare Income	85	(85)	0	0
TOTAL	3,220	(6,256)	(3,036)	0
<i>Memo General Contingency Reserve</i>			312	1871

Note - may include rounding differences

The main variances in April and May are across pay budgets. Nursing pay (including Theatre ODP's) is (£755,000) above budget for the period with specific pressures including Critical Care (£119,000), due to high activity and agency expenditure to cover vacancies, and A&E (£58,000) due to sickness and leave cover. The balance of the nursing cost pressure (£578,000) is across ward areas, including (£253,000) relating to the fifth floor. This reflects a combination of the costs for providing additional nursing for specific patients ('specials'), along with sickness, vacancy cover, skill mix pressures and the additional Bank Holidays payments during April & May.

The aggregate medical staffing overspend for the first two months of 2012/13 was (£708,000). Of this (£427,000) related to junior and middle grade doctors with agency costs in excess of funded vacancies across a number of specialties, including Anaesthetics and A&E. The balance (£281,000) relates to locum cover and waiting list payments for senior medical staff in a number of areas including Dermatology, Renal, Neurology, Neurosurgery, Ophthalmology and Cardiac Surgery.

The main non-pay cost pressures during the first two months of the financial year include Theatres (£305,000) Critical Care (£121,000), Imaging (£69,000) and A&E (£40,000). This appears to be predominantly activity related expenditure, however there is also an element of CIP slippage at this stage in the year and action plans are being developed with Divisions to address this.

Income relating to the Injury Cost Recovery Scheme was (£176,000) below plan. This was offset by £113,000 of additional VAD and transplant income in Cardiac Surgery, £176,000 of Liver Transplant over-performance and £156,000 of additional SLA income across Imaging and Medical Physics.

5. Statement of Financial Position

The Statement of Financial Position (formerly the Balance Sheet) shows the value of Trust assets and liabilities. The upper part of the statement shows net assets after deducting short and long term liabilities. The lower part identifies the sources of finance. Table 9 summarises the Trust's Statement of Financial Position at 31 May 2012.

Table 9 – Statement of Financial Position

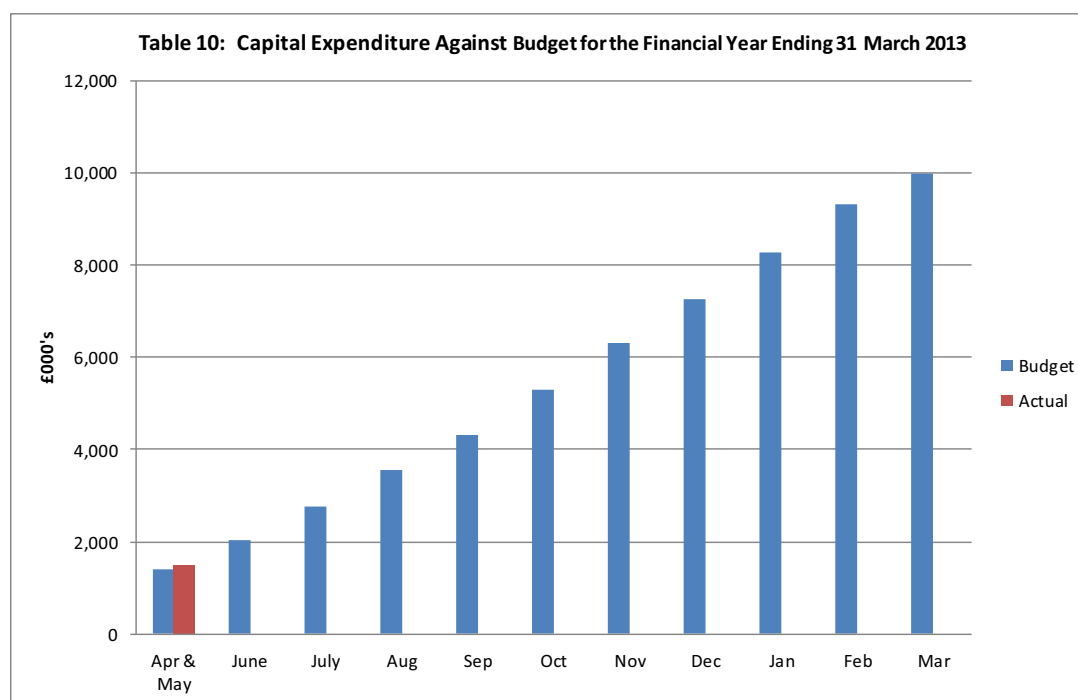
		Audited Mar 2012 £m	Actual May 2012 £m	YTD Plan May 2012 £m	Annual Plan Mar 2013 £m
Non Current Assets:					
	Property, Plant and Equipment	513.2	511.5	512.0	507.2
	Intangible Assets	0.8	0.8	0.8	0.8
	Trade and Other Receivables	2.9	3.0	2.9	2.9
	Other Assets	0.2	0.2	0.0	0.0
	Total Non Current Assets	517.1	515.5	515.7	510.9
Current Assets:					
	Inventories	12.2	14.6	13.0	12.3
	Trade and Other Receivables	33.0	13.1	27.0	31.0
	Other Financial Assets	0.6	11.0	6.3	5.9
	Other Current Assets	4.4	8.0	6.9	0.6
	Cash	66.7	74.9	60.1	50.7
	Total Current Assets	117.1	121.6	113.3	100.5
Current Liabilities:					
	Trade and Other Payables	82.5	73.4	68.6	70.1
	Borrowings	0.0	12.3	12.2	11.8
	Provisions	3.7	3.6	3.7	3.7
	Tax Payable	6.9	6.9	6.8	6.9
	Other Liabilities	23.9	26.6	22.1	22.0
	Total Current Liabilities	116.9	122.8	113.4	114.5
Non Current Liabilities:					
	Borrowings	545.9	543.5	544.2	534.0
	Provisions	1.6	1.6	1.6	1.6
	Other Liabilities	29.8	29.0	29.8	20.8
	Total Non Current Liabilities	577.4	574.1	575.6	556.4
TOTAL ASSETS EMPLOYED		(60.1)	(59.8)	(60.0)	(59.5)
Financed by:					
	Public Dividend Capital	171.0	171.0	171.0	171.0
	Income & Expenditure Reserve	(339.5)	(339.2)	(339.4)	(338.9)
	Donated Asset Reserve	0.0	0.0	0.0	0.0
	Revaluation Reserve	108.4	108.4	108.4	108.4
TOTAL TAXPAYERS EQUITY		(60.1)	(59.8)	(60.0)	(59.5)

Note - may include rounding differences

6. Capital Programme

The approved capital programme for 2012/13 is £10.0m. Actual expenditure during April and May totalled £1.5m, which is slightly ahead of the year to date budget of £1.4m. Expenditure during the period included £0.4m on replacement endoscopes, £0.3m for a replacement Electron Microscope, £0.3m in respect of works to the Plaza area and £0.2m relating to equipment delivered for the Major Trauma Centre. A summary of expenditure against major schemes is provided in Appendix D.

Table 10 – Capital Expenditure against plan



7. Analysis of Current Assets (excluding Inventories and Cash)

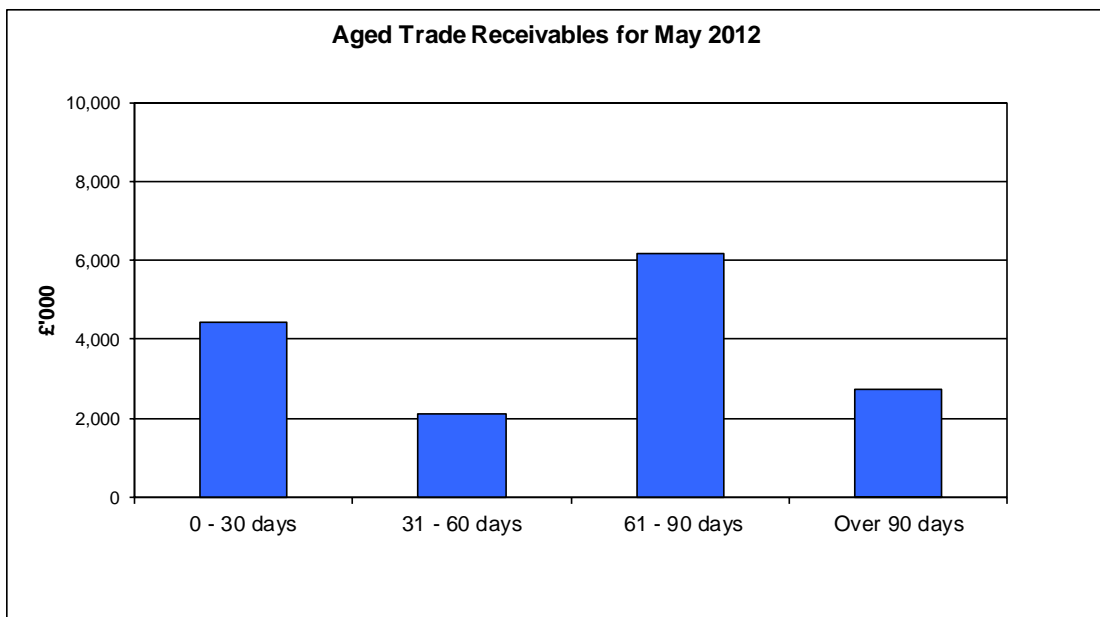
The value of current assets (excluding inventories and cash) due within one year was £32.1m at 31 May 2012. Of this, £9.1m relates to Trade Receivables (unpaid invoices raised by the Trust). This value is lower than planned as a significant proportion of 2011/12 debt has been settled in the first two months of 2012/13. Analysis of the outstanding debt by age is included in Appendix E and summarised in table 12 over the page.

Over 90 day debt as at 31 May 2012 was £2.6m. Of this £1.0m is attributable to healthcare income (debt with NHS commissioners) with the largest balance relating to the Welsh specialised commissioning agency (£0.6m). A further £1.5m relates to debt with NHS providers, including Birmingham Women's Hospital (£0.5m), Sandwell and West Birmingham (£0.3m) and Birmingham Children's Hospital (£0.2m). These amounts are generally matched by reciprocal creditor balances so there is little adverse impact on cash flow.

Table 11 – Analysis of Current Assets (excluding Inventories and Cash)

	Actual May 2012 £m	Forecast May 2012 £m
Trade Receivables	9.2	24.0
Bad Debt Provision	-1.0	-1.3
Other Receivables	4.9	4.3
Trade and Other Receivables	13.1	27.0
Accrued Income	11.0	6.9
Other Financial Assets	11.0	6.9
Prepayments	7.9	6.3
Deferred Asset	0.1	0.0
Other Current Assets	8.0	6.3
TOTAL	32.1	40.2

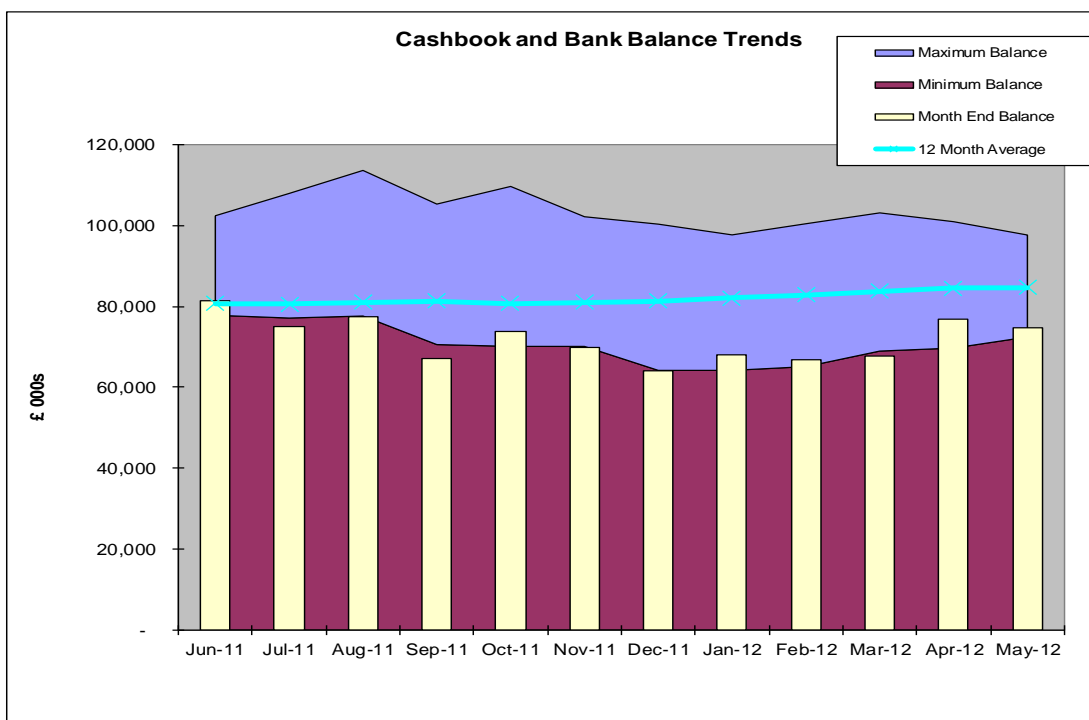
Table 12 – Aged Debt Analysis of Trade Receivables due within One Year



8. Cash Flow

A cash flow statement is included as Appendix F showing actual cash received and paid out against forecast. Table 13 shows the month end cash balance, the minimum and maximum daily bank balance in the month and a twelve month rolling average bank balance. The actual cashbook balance at 31 May 2012 was £74.9m which is £14.8m above plan. This reflects a combination of favourable movements in working capital, with debtors below plan and creditors being above plan at the end of May 2012. Consequently the twelve month rolling average has remained stable over recent months rather than reducing as previously expected.

Table 13 – Cash Flow



9. Working Capital Facility

The Trust has applied to Monitor to increase its working capital facility from £30.0m to £46.6m in line with the 2012/13 Annual Plan. This facility is required to ensure that the Trust meets Monitor's liquidity ratio requirements. The overdraft has not been used to date and there are no plans to call on the facility in the immediate future.

10. Monitor Ratios

10.1 Borrowing Ratios

New hospital PFI borrowing is incorporated into the Trust's Prudential Borrowing Code as it is considered to be a form of financing or loan. Therefore, the Tier 2 Borrowing Ratios now apply:

Table 14 - Borrowing Ratios

Borrowing Ratio:	Limit	Annual Plan - May 2012	Actual - May 2012
Minimum Dividend Cover	> 1.0	n/a	n/a
Minimum Interest Cover	> 2.0	1.9	2.1
Minimum Debt Service Cover	> 1.5	1.2	1.3
Maximum Debt Service to Revenue	< 10%	-5.1%	-4.9%

The first three ratios compare how many times the Trust's income and expenditure surplus can cover the PDC dividend, the interest payable on the PFI loan and the debt service of the PFI loan respectively (debt service is the sum of interest paid and the capital repayment of the loan). The final ratio compares how many times the Trust's total income covers the Debt Service on the PFI loan.

The Annual Plan suggests that the Trust will be slightly under the Tier 2 Limits for the Minimum Interest Cover (1.9 vs a target of 2.0) and the Minimum Debt Service (1.2 vs a target of 1.5), although based on actual performance to date only the latter has been breached. Monitor's prudential borrowing guidance allows for borrowing limits to be authorised which exceed the ratios in certain circumstances (for example a major renovation or redevelopment). Therefore this does not affect the Financial Risk Rating however access to potential additional borrowing (e.g. Finance Leases) may be restricted.

The Trust's current Prudential Borrowing Limit (PBL) for long term borrowing is £564.5m.

10.2 Financial Risk Rating

The Trust's Financial Risk Rating (FRR) is expected to remain at 3 throughout 2012/13 based on self assessment of the Annual Plan. The

rating is set between 1 (worst) and 5 (best) based on a series of financial metrics.

11. **Conclusion**

An income and expenditure surplus of £0.270m has been reported for the first two months of the 2012/13 financial year. This is a favourable variance of £0.070m compared to the planned £0.200m surplus.

The overall position represents a fairly strong start to the new financial year, in the context of the activity over-performance, with overspends across operational divisions covered by additional income and Trust reserves.

12. **Recommendations**

The Board of Directors is asked to:

- Receive the contents of this report

A handwritten signature in black ink, consisting of a large capital 'M' followed by the name 'Sexton' in a cursive script.

Mike Sexton
Director of Finance
22 June 2012

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
FINANCIAL PERFORMANCE - PERIOD ENDING
 STATEMENT OF COMPREHENSIVE INCOME - ANALYSIS BY EXECUTIVE DIRECTOR

31st May 2012

APPENDIX A

PERIOD			BUDGET			BUDGET HOLDER			YEAR TO DATE			FORECAST OUTTURN		
BUDGET	ACTUAL	VARIANCE	BUDGET	ACTUAL	VARIANCE	BUDGET	ACTUAL	VARIANCE	BUDGET	ACTUAL	VARIANCE	BUDGET	ACTUAL	VARIANCE
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
336	388	52	CHIEF EXECUTIVE	Julie Moore	DIRECT INCOME	677	727	50	4,064	4,064	0	4,064	4,064	0
(913)	(925)	(12)	DIRECT EXPENDITURE	PAY	(1,808)	(1,813)	(5)	(10,850)	(10,850)	0	(10,850)	(10,850)	0	
(482)	(506)	(24)	NON PAY		(964)	(1,012)	(48)	(5,810)	(5,810)	0	(5,810)	(5,810)	0	
(1,059)	(1,043)	16	TOTAL		(2,095)	(2,098)	(3)	(12,596)	(12,596)	0	(12,596)	(12,596)	0	
(2,800)	0	2,800	RESERVES	Julie Moore	SPECIFIC	(2,800)	0	2,800	(29,153)	(29,153)	0	(29,153)	(29,153)	0
(156)	0	156	GENERAL		(312)	0	312	(1,871)	(1,871)	0	(1,871)	(1,871)	0	
(2,956)	0	2,956	TOTAL		(3,112)	0	3,112	(31,024)	(31,024)	0	(31,024)	(31,024)	0	
0	0	0	SPECIFIC RESERVES	Julie Moore	INCOME	0	0	0	0	0	0	0	0	0
(1,149)	0	1,149	DIRECT EXPENDITURE	PAY	(1,149)	0	1,149	(8,066)	(8,066)	0	(8,066)	(8,066)	0	
(1,651)	0	1,651	NON PAY		(1,651)	0	1,651	(21,087)	(21,087)	0	(21,087)	(21,087)	0	
(2,800)	0	2,800	TOTAL		(2,800)	0	2,800	(29,153)	(29,153)	0	(29,153)	(29,153)	0	
0	0	0	GENERAL RESERVES	Julie Moore	INCOME	0	0	0	0	0	0	0	0	0
(156)	0	156	DIRECT EXPENDITURE	PAY	0	0	0	0	0	0	0	0	0	0
(156)	0	156	TOTAL		(312)	0	312	(1,871)	(1,871)	0	(1,871)	(1,871)	0	
544	813	269	DIRECTOR OF FINANCE	Mike Sexton	DIRECT INCOME	1,112	1,252	140	6,550	6,550	0	6,550	6,550	0
(650)	(783)	(103)	DIRECT EXPENDITURE	PAY	(1,264)	(1,384)	(120)	(7,703)	(7,703)	0	(7,703)	(7,703)	0	
(475)	(534)	(59)	NON PAY		(783)	(753)	30	(3,912)	(3,912)	0	(3,912)	(3,912)	0	
(611)	(504)	107	TOTAL		(935)	(885)	50	(5,065)	(5,065)	0	(5,065)	(5,065)	0	
145	161	16	CHIEF NURSE	Kay Fawcett	DIRECT INCOME	269	339	70	1,614	1,614	0	1,614	1,614	0
(1,459)	(1,533)	(74)	DIRECT EXPENDITURE	PAY	(2,786)	(2,976)	(190)	(16,397)	(16,397)	0	(16,397)	(16,397)	0	
(435)	(384)	51	NON PAY		(796)	(716)	80	(4,612)	(4,612)	0	(4,612)	(4,612)	0	
(1,749)	(1,756)	(7)	TOTAL		(3,313)	(3,353)	(40)	(19,395)	(19,395)	0	(19,395)	(19,395)	0	
43,208	46,371	3,163	CHIEF OPERATING OFFICER	Kevin Bolger	DIRECT INCOME	85,637	88,857	3,220	517,863	517,863	0	517,863	517,863	0
(20,848)	(22,904)	(2,056)	DIRECT EXPENDITURE	PAY	(41,218)	(44,007)	(2,789)	(246,524)	(246,524)	0	(246,524)	(246,524)	0	
(15,812)	(18,704)	(2,892)	NON PAY		(28,387)	(31,854)	(3,467)	(157,595)	(157,595)	0	(157,595)	(157,595)	0	
6,548	4,763	(1,785)	TOTAL		16,032	12,996	(3,036)	113,744	113,744	0	113,744	113,744	0	
3,138	3,261	123	DIRECTOR OF DELIVERY	Tim Jones	DIRECT INCOME	7,180	7,447	267	35,958	35,958	0	35,958	35,958	0
(982)	(1,108)	(146)	DIRECT EXPENDITURE	PAY	(1,878)	(2,090)	(212)	(11,577)	(11,577)	0	(11,577)	(11,577)	0	
(616)	(591)	25	NON PAY		(1,909)	(1,970)	(61)	(11,183)	(11,183)	0	(11,183)	(11,183)	0	
1,560	1,562	2	TOTAL		3,393	3,387	(6)	13,198	13,198	0	13,198	13,198	0	
1,331	1,425	94	NEW HOSPITAL DIRECTOR	Morag Jackson	DIRECT INCOME	2,662	2,798	136	15,974	15,974	0	15,974	15,974	0
(215)	(238)	(23)	DIRECT EXPENDITURE	PAY	(455)	(474)	(19)	(2,648)	(2,648)	0	(2,648)	(2,648)	0	
(4,615)	(4,594)	21	NON PAY		(9,674)	(9,708)	(34)	(61,839)	(61,839)	0	(61,839)	(61,839)	0	
(3,499)	(3,407)	92	TOTAL		(7,467)	(7,384)	83	(48,513)	(48,513)	0	(48,513)	(48,513)	0	
1,160	1,214	54	MEDICAL DIRECTOR	Dr David Rosser	DIRECT INCOME	2,530	2,613	83	15,177	15,177	0	15,177	15,177	0
(490)	(485)	5	DIRECT EXPENDITURE	PAY	(1,242)	(1,272)	(30)	(7,435)	(7,435)	0	(7,435)	(7,435)	0	
(202)	(286)	(84)	NON PAY		(432)	(546)	(114)	(2,191)	(2,191)	0	(2,191)	(2,191)	0	
468	443	(25)	TOTAL		856	795	(61)	5,551	5,551	0	5,551	5,551	0	
67	77	10	CAPITAL CHARGES		133	119	(14)	4,000	4,000	0	4,000	4,000	0	
0	0	0	DIRECT EXPENDITURE	PAY	0	0	0	0	0	0	0	0	0	0
(1,646)	(1,654)	(8)	NON PAY		(3,282)	(3,307)	(25)	(19,300)	(19,300)	0	(19,300)	(19,300)	0	
(1,579)	(1,577)	2	TOTAL		(3,159)	(3,188)	(29)	(15,300)	(15,300)	0	(15,300)	(15,300)	0	
0	(140)	(140)	CONSOLIDATION ADJ.		0	(276)	(276)	0	0	0	0	0	0	0
0	0	0	DIRECT EXPENDITURE	PAY	0	0	0	0	0	0	0	0	0	0
0	140	140	NON PAY		0	276	276	0	0	0	0	0	0	0
0	0	0	TOTAL		0	0	0	0	0	0	0	0	0	0
49,929	53,570	3,641	TOTAL		100,200	103,876	3,676	601,200	601,200	0	601,200	601,200	0	
(26,716)	(27,976)	(1,260)	PAY		(61,800)	(54,016)	(2,216)	(311,200)	(311,200)	0	(311,200)	(311,200)	0	
(26,090)	(27,113)	(1,023)	NON PAY		(48,200)	(49,590)	(1,390)	(289,400)	(289,400)	0	(289,400)	(289,400)	0	
(2,877)	(1,519)	1,358	SURPLUS		200	270	70	600	600	0	600	600	0	

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
FINANCIAL PERFORMANCE - PERIOD ENDING
STATEMENT OF COMPREHENSIVE INCOME - CHIEF OPERATING OFFICER

31st May 2012

APPENDIX B

PERIOD		BUDGET		BUDGET HOLDER	YEAR TO DATE		FORECAST OUTTURN			
BUDGET £'000	ACTUAL £'000	VARIANCE £'000	BUDGET £'000		ACTUAL £'000	VARIANCE £'000	BUDGET £'000	ACTUAL £'000	VARIANCE £'000	
42,904	42,924	20	HEALTHCARE INCOME	DIRECT INCOME	82,939	83,024	85	481,554	481,554	0
0	0	0		DIRECT EXP PAY	0	0	0	0	0	0
0	(20)	(20)		NON PAY	0	(85)	(85)	0	0	0
42,904	42,904	0		TOTAL	82,939	82,939	0	481,554	481,554	0
942	1,094	152	DIVISION A	DIRECT INCOME	1,928	2,174	246	11,870	11,870	0
(7,806)	(8,094)	(288)		DIRECT EXP PAY	(15,491)	(15,916)	(425)	(92,934)	(92,934)	0
(2,654)	(3,112)	(458)		NON PAY	(5,873)	(6,556)	(683)	(35,230)	(35,230)	0
(9,518)	(10,112)	(594)		TOTAL	(19,436)	(20,298)	(862)	(116,294)	(116,294)	0
625	774	149	DIVISION B	DIRECT INCOME	1,194	1,567	373	5,182	5,182	0
(3,954)	(4,165)	(211)		DIRECT EXP PAY	(7,867)	(8,207)	(340)	(46,673)	(46,673)	0
(3,015)	(3,350)	(335)		NON PAY	(6,513)	(7,106)	(593)	(39,794)	(39,794)	0
(6,344)	(6,741)	(397)		TOTAL	(13,186)	(13,746)	(560)	(81,285)	(81,285)	0
731	787	56	DIVISION C	DIRECT INCOME	1,145	962	(183)	5,560	5,560	0
(3,877)	(4,146)	(269)		DIRECT EXP PAY	(7,762)	(8,159)	(397)	(47,410)	(47,410)	0
(4,365)	(4,748)	(383)		NON PAY	(6,480)	(7,131)	(651)	(29,449)	(29,449)	0
(7,511)	(8,107)	(596)		TOTAL	(13,097)	(14,328)	(1,231)	(71,299)	(71,299)	0
885	755	(130)	DIVISION D	DIRECT INCOME	1,287	1,068	(219)	7,722	7,722	0
(4,756)	(5,071)	(315)		DIRECT EXP PAY	(9,154)	(9,756)	(602)	(53,793)	(53,793)	0
(4,539)	(4,356)	183		NON PAY	(8,091)	(7,799)	292	(45,042)	(45,042)	0
(8,410)	(8,672)	(262)		TOTAL	(15,958)	(16,487)	(529)	(91,113)	(91,113)	0
(2,879)	37	2,916	CHIEF OPERATING OFFICER	DIRECT INCOME	(2,856)	62	2,918	5,975	5,975	0
(455)	(528)	(73)		DIRECT EXP PAY	(944)	(1,069)	(125)	(5,714)	(5,714)	0
(1,239)	(4,018)	(2,779)		NON PAY	(1,430)	(4,077)	(2,647)	(8,080)	(8,080)	0
(4,573)	(4,509)	64		TOTAL	(5,230)	(5,084)	146	(7,819)	(7,819)	0
43,208	46,371	3,163	TOTAL OPERATIONAL	INCOME	85,637	88,857	3,220	517,863	517,863	0
(20,848)	(22,004)	(1,156)	DIVISIONS	PAY	(41,218)	(43,107)	(1,889)	(246,524)	(246,524)	0
(15,812)	(19,604)	(3,792)		NON PAY	(28,387)	(32,754)	(4,367)	(157,595)	(157,595)	0
6,548	4,763	(1,785)		TOTAL SURPLUS	16,032	12,996	(3,036)	113,744	113,744	0

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
FINANCIAL PERFORMANCE - PERIOD ENDING
CAPITAL PROGRAMME (NHS EXPENDITURE)
31st May 2012

PERIOD			SCHEME		TO DATE			FORECAST OUTTURN		
BUDGET £'000	ACTUAL £'000	VARIANCE £'000			BUDGET £'000	ACTUAL £'000	VARIANCE £'000	BUDGET £'000	ACTUAL £'000	VARIANCE £'000
20	1,468	(1,448)	Bfwd Schemes 11-12		20	207	(187)	200	200	0
490	0	490	Retained Estate		490	380	110	4,900	4,900	0
100	0	100	Equipment Rolling Replacement		100	0	100	1,580	1,580	0
400	0	400	Equipment Replacement		400	403	(3)	500	500	0
400	0	400	Equipment Major Trauma Centre		400	159	241	750	750	0
0	0	0	Equipment Other		0	294	(294)	60	60	0
50	16	34	ICT Specific Project		50	41	9	1,150	1,150	0
0	0	0	Chief Operating Officer Discretionary Capital		0	0	0	300	300	0
0	0	0	New Hospital		0	0	0	350	350	0
0	0	0	Unallocated		0	0	0	500	500	0
(50)	0	(50)	Slippage		(50)	0	(50)	(300)	(300)	0
1,410	1,484	(74)	Capital Programme		1,410	1,484	(74)	9,990	9,990	0

**UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
 FINANCIAL PERFORMANCE - PERIOD ENDING
 AGED ANALYSIS OF TRADE RECEIVABLES**

31st May 2012

APPENDIX E

Month	Trust Total £	No of Invs	Current £	30 - 60 £	60 - 90 £	90+ £
APRIL	24,648,600 100%	1,992	10,310,523 42%	10,671,549 43%	664,750 3%	3,001,778 12%
MAY	15,411,893 100%	1,860	4,432,608 29%	2,097,173 14%	6,171,085 40%	2,711,027 18%

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST

FINANCIAL PERFORMANCE - PERIOD ENDING

CASHFLOW FORECAST 2011/12

31st May 2012

APPENDIX F

	Apr	Apr	May	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
	F/Cast	Actual	F/Cast	Actual	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
INCOME														
Contract Income Protected	36,733	41,286	36,733	48,938	36,733	39,633	39,633	39,634	38,900	38,900	38,900	41,600	41,600	41,600
Non Protected	233	140	233	251	234	267	266	266	233	233	234	267	267	266
Other Income	9,433	10,003	9,433	7,122	9,434	9,400	9,400	9,400	9,400	9,400	9,400	9,233	9,233	9,234
Interest Received	66	53	67	12	67	66	67	67	67	66	67	66	67	67
Total Received	46,465	51,481	46,466	56,323	46,468	49,366	49,367	49,367	48,600	48,599	48,601	51,166	51,167	51,167
EXPENDITURE														
Pay	25,933	24,595	25,933	25,130	25,934	25,933	25,933	25,934	25,967	25,967	25,966	25,900	25,900	25,900
Non Pay	21,833	20,109	21,833	29,125	21,834	21,733	21,733	21,734	21,567	21,567	21,566	18,767	18,767	18,766
PDC Dividend	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PFI - Specific	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital	700	967	700	659	700	800	800	800	966	967	967	933	933	934
Total Payments	48,466	45,670	48,466	54,915	48,468	48,466	48,466	48,468	48,500	48,501	48,499	45,600	45,600	45,600
Net Inflow(outflow)	(2,001)	5,810	(2,000)	1,408	(2,000)	900	901	899	100	98	102	5,566	5,567	5,567
FINANCING														
Interest Expense on PFI Scheme	(1,533)	0	(1,533)	0	(1,534)	(1,533)	(1,533)	(1,534)	(1,533)	(1,533)	(1,534)	(1,533)	(1,533)	(1,534)
Capital PFI	(1,000)	0	(1,000)	0	(1,000)	(1,033)	(1,033)	(1,034)	(1,033)	(1,033)	(1,034)	(1,033)	(1,033)	(1,034)
PFI - Variations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Restructuring Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Movement on Other Grants/Capital	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CASH BALANCES														
Opening balance	67,700	63,166	63,166	68,977	58,634	54,100	52,434	50,769	49,100	46,635	44,166	41,700	44,701	47,702
Bank balances c/f	63,166	68,977	58,634	70,385	54,100	52,434	50,769	49,100	46,635	44,166	41,700	44,701	47,702	50,700
Cash Held/Agency Bal		23		23										
Pharmacy@QEH B Ltd		1,532		946										
Total	63,166	70,532	58,634	71,354	54,100	52,434	50,769	49,100	46,635	44,166	41,700	44,701	47,702	50,700

Specialty	ACTIVITY					
	Target		Actual		Variance	
	Elective	Emergency	Elective	Emergency	Elective	Emergency
<u>Services under PbR</u>						
<u>Specialty Group: 1 - Division A</u>						
Critical Care Medicine	0	1	0	1	0	0
Interventional Radiology	34	0	70	1	36	1
Rehabilitation	1	1	0	2	-1	1
	36	2	70	4	34	2
<u>Specialty Group: 2 - Division B</u>						
Breast Surgery	34	0	41	0	7	0
Cardiology	203	104	180	130	-23	26
Cardiothoracic Surgery	43	23	43	23	0	0
Colorectal Surgery	209	29	134	14	-75	-15
Gastroenterology	387	29	434	22	47	-7
General Surgery	254	277	154	346	-100	69
Hepatobiliary & Pancreatic Surgery	88	21	74	26	-14	5
Hepatology	90	16	51	29	-39	13
Nephrology	95	100	66	99	-29	-1
Transplantation Surgery	0	3	0	0	0	-3
Upper Gastrointestinal Surgery	26	8	5	1	-21	-7
Vascular Surgery	95	32	76	18	-19	-14
	1,525	645	1,258	708	-267	63
<u>Specialty Group: 3 - Division C</u>						
Accident & Emergency	0	55	0	37	0	-18
Dermatology	78	1	88	1	10	0
Diabetic Medicine	64	0	68	0	4	0
Endocrinology	53	2	55	0	2	-2
General Medicine	20	1,306	20	1,326	0	20
Genitourinary Medicine	1	2	1	2	0	0
Geriatric Medicine	0	69	0	52	0	-17
Ophthalmology	225	1	228	0	3	-1
Infectious Diseases	0	0	0	0	0	0
Pain Management	85	0	93	0	8	0
Respiratory Medicine	10	37	132	11	122	-26
Rheumatology	47	0	47	0	0	0
	583	1,473	732	1,429	149	-44
<u>Specialty Group: 4 - Division D</u>						
Blood and Marrow Transplantation	1	0	0	0	-1	0
Burns care	1	6	0	2	-1	-4
Clinical Oncology	81	53	87	59	6	6
Clinical Haematology	272	52	364	48	92	-4
ENT	144	33	137	35	-7	2
Maxillo-facial surgery	90	44	94	46	4	2
Medical Oncology	41	38	47	37	6	-1
Neurology	118	14	156	21	38	7
Neurosurgery	187	109	226	116	39	7
Plastic Surgery	247	50	220	46	-27	-4
Stroke Medicine	0	1	0	0	0	-1
Trauma & Orthopaedics	206	192	197	213	-9	21
Urology	186	36	189	33	3	-3
	1,573	627	1,717	656	144	29
<u>Summary: Services Under PbR</u>	3,717	2,746	3,777	2,797	60	51

Services at Local Prices

Specialty Group: 1 - Division A

Anaesthetics	0	0	0	0	0	0
Critical Care Medicine	0	0	0	0	0	0
Interventional Radiology	0	0	1	0	1	0
Rehabilitation	0	0	0	0	0	0
	0	0	1	0	1	0

Specialty Group: 2 - Division B

Breast Surgery	0	0	1	0	1	0
Cardiology	5	2	8	5	3	3
Cardiac MRI	14	0	11	0	-3	0
Cardiac Surgery	0	0	0	0	0	0
Cardiothoracic Surgery	10	1	9	0	-1	-1
Thoracic Surgery	0	0	0	0	0	0
Cardiothoracic Transplantation	0	1	1	2	1	1
Colorectal Surgery	3	0	1	0	-2	0
Gastroenterology	2	0	5	0	3	0
General Surgery	14	0	17	1	3	1
Hepatobiliary & Pancreatic Surgery	9	0	24	2	15	2
Hepatology	3	5	2	6	-1	1
Liver Transplantation	0	0	0	0	0	0
Nephrology	3	1	3	1	0	0
Renal Surgery	0	0	0	0	0	0
Renal Transplantation	10	1	5	11	-5	10
Transplant Surgery	0	0	0	0	0	0
Upper Gastrointestinal Surgery	0	0	0	0	0	0
Vascular Surgery	4	0	3	0	-1	0
	77	11	90	28	13	17

Specialty Group: 3 - Division C

Accident & Emergency	0	4	0	2	0	-2
Dermatology	2	0	2	0	0	0
Diabetic Medicine	0	0	0	0	0	0
Endocrinology	1	0	1	0	0	0
General Medicine	0	37	1	37	1	0
Geriatric Medicine	0	1	0	0	0	-1
Genitourinary Medicine	0	0	0	0	0	0
Infectious Diseases	0	0	0	0	0	0
Ophthalmology	4	0	7	0	3	0
Pain Management	35	0	3	0	-32	0
Respiratory Medicine	0	0	0	0	0	0
Rheumatology	1	0	0	0	-1	0
	42	42	14	39	-28	-3

Specialty Group: 4 - Division D

Audiology	0	0	0	0	0	0
Bone & Marrow Transplantation	2	0	0	0	-2	0
Blood and Marrow Transplantation	0	0	0	0	0	0
Burns care	1	34	3	33	2	-1
Clinical Oncology	2	0	3	0	1	0
Clinical Haematology	2	0	5	0	3	0
ENT	6	0	7	0	1	0
Maxillo-facial surgery	9	1	9	1	0	0
Medical Oncology	9	5	11	2	2	-3
Neurology	70	0	63	0	-7	0
Neurosurgery	19	1	22	0	3	-1
Plastic Surgery	7	2	4	0	-3	-2
Trauma & Orthopaedics	7	1	9	1	2	0
Urology	8	0	11	1	3	1
	142	44	147	38	5	-6

Summary: Services at Local Prices

	262	97	252	105	-10	8
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UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
 SLAM REPORT: Outpatient Activity by Division [Month 1 - April 2012]

APPENDIX G(1)

Specialty	ACTIVITY								
	Target			Actual			Variance		
	New	Follow-Up	Procedure	New	Follow-Up	Procedure	New	Follow-Up	Procedure
<u>Services under PbR</u>									
<u>Specialty Group: 1 - Division A</u>									
Chemical Pathology	0	0	4	0	0	4	0	0	0
Occupational Therapy	0	0	0	0	0	2	0	0	2
Physiotherapy	0	0	27	0	0	62	0	0	35
Podiatry	0	0	2	0	0	1	0	0	-1
Rehabilitation	0	0	0	0	0	2	0	0	2
Speech & Language Therapy	0	0	9	0	0	21	0	0	12
	0	0	43	0	0	92	0	0	49
<u>Specialty Group: 2 - Division B</u>									
Breast Surgery	182	330	69	142	316	82	-40	-14	13
Cardiology	646	1,903	461	672	1,875	333	26	-28	-128
Cardiothoracic Surgery	13	125	80	14	109	70	1	-16	-10
Cardiothoracic Transplantation	0	0	5	0	0	14	0	0	9
Colorectal Surgery	93	128	162	77	90	133	-16	-38	-29
Gastroenterology	166	337	29	185	271	18	19	-66	-11
General Surgery	200	569	67	160	496	149	-40	-73	82
Hepatobiliary & Pancreatic Surgery	129	292	49	83	296	35	-46	4	-14
Hepatology	157	787	53	108	815	58	-49	28	5
Nephrology	93	1,717	34	100	1,874	34	7	157	0
Transplantation Surgery	0	0	6	0	0	11	0	0	5
Upper Gastrointestinal Surgery	27	49	0	25	44	0	-2	-5	0
Vascular Surgery	101	292	24	102	306	74	1	14	50
	1,807	6,529	1,038	1,668	6,492	1,011	-137	-32	-27
<u>Specialty Group: 3 - Division C</u>									
Diabetic Medicine	62	546	6	68	655	4	6	109	-2
Dermatology	440	918	648	413	1,057	623	-27	139	-25
Endocrinology	118	412	35	94	555	20	-24	143	-15
General Medicine	114	525	2	84	389	0	-30	-136	-2
GenitoUrinary Medicine	2,256	1,119	0	2,303	1,132	1	47	13	1
Geriatric Medicine	40	73	1	24	63	1	-16	-10	0
Ophthalmology	445	1,771	273	407	1,824	438	-38	53	165
Pain Management	96	186	29	89	157	39	-7	-29	10
Respiratory Medicine	99	491	1	126	473	4	27	-18	3
Rheumatology	136	843	0	126	933	0	-10	90	0
Infectious Diseases	3	1	0	0	0	0	-3	-1	0
	3,806	6,886	995	3,734	7,238	1,130	-72	352	135
<u>Specialty Group: 4 - Division D</u>									
Burns care	0	0	5	0	0	5	0	0	0
Clinical Oncology	475	1,258	1	516	1,481	1	41	223	0
ENT	338	790	642	299	630	692	-39	-160	50
Clinical Haematology	108	1,044	0	166	1,298	22	58	254	22
Maxillo-facial surgery	260	614	124	294	727	148	34	113	24
Medical Oncology	88	865	46	94	978	65	6	113	19
Neurology	10	1	8	41	20	82	31	19	74
Neurosurgery	0	0	1	0	0	1	0	0	0

Specialty	ACTIVITY								
	Target			Actual			Variance		
	New	Follow-Up	Procedure	New	Follow-Up	Procedure	New	Follow-Up	Procedure
Plastic Surgery	196	870	211	155	758	212	-41	-112	1
Trauma & Orthopaedics	519	1,574	111	559	1,580	112	40	6	1
Urology	253	741	338	231	698	367	-22	-43	29
	2,246	7,756	1,487	2,355	8,170	1,707	109	414	220
<u>Summary: Services Under PbR</u>	7,860	21,171	3,563	7,757	21,900	3,940	-101	734	378

Specialty	ACTIVITY								
	Target			Actual			Variance		
	New	Follow-Up	Procedure	New	Follow-Up	Procedure	New	Follow-Up	Procedure
<u>Services at Local Prices</u>									
<u>Specialty Group: 1 - Division A</u>									
Interventional Radiology	6	5	0	4	3	0	-2	-2	0
Physiotherapy	448	2,147	0	471	2,594	0	23	447	0
Podiatry	23	69	0	19	86	0	-4	17	0
Speech & Language Therapy	43	95	0	32	127	0	-11	32	0
Nutrition & Dietetics	100	260	0	123	200	0	23	-60	0
Occupational Therapy	27	47	0	25	38	0	-2	-9	0
Upper Limb	114	675	0	143	909	0	29	234	0
	761	3,297	0	817	3,957	0	56	660	0
<u>Specialty Group: 2 - Division B</u>									
Cardiac MRI	197	0	0	204	0	0	7	0	0
Cardiology	12	47	0	13	18	0	1	-29	0
Cardiothoracic Surgery	0	68	0	0	44	0	0	-24	0
Cardiothoracic Transplantation	0	3	0	0	7	0	0	4	0
Colorectal Surgery	1	3	0	0	6	0	-1	3	0
General Surgery	0	2	0	0	0	0	0	-2	0
Hepatology	1	30	0	0	34	0	-1	4	0
Liver Transplantation	0	31	0	0	40	0	0	9	0
Nephrology	13	93	0	0	14	0	-13	-79	0
Renal Transplantation	4	155	0	9	181	0	5	26	0
	228	431	1	226	344	0	-2	-87	-1
<u>Specialty Group: 3 - Division C</u>									
Accident & Emergency	108	27	0	100	22	0	-8	-5	0
Dermatology	0	76	0	0	0	0	0	-76	0
Diabetic Medicine	0	148	0	0	130	0	0	-18	0
General Medicine	0	16	0	135	18	0	135	2	0
Genitourinary Medicine	68	1,101	0	14	1,061	0	-54	-40	0
Rheumatology	0	36	0	0	53	0	0	17	0
	176	1,405	1	249	1,284	0	73	-121	-1
<u>Specialty Group: 4 - Division D</u>									
Audiology	78	1,075	0	80	1,099	0	2	24	0
Burns care	0	8	0	0	1	0	0	-7	0
Clinical Haematology	28	1,947	0	0	1,870	0	-28	-77	0
ENT	0	3	1	0	0	0	0	-3	-1
Medical Oncology	47	520	0	3	545	0	-44	25	0
Neurology	532	1,237	3	474	1,043	1	-58	-194	-2
Neurosurgery	269	681	0	225	613	0	-44	-68	0
Plastic Surgery	0	0	6	0	0	0	0	0	-6
Trauma & Orthopaedics	28	178	9	25	234	0	-3	56	-9
Urology	27	0	0	31	0	0	4	0	0
	1,010	5,648	20	838	5,405	1	-172	-243	-19
<u>Summary: Services at Local Prices</u>	2,174	10,781	22	2,130	10,990	1	-44	209	-21

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
 SLAM REPORT: Inpatient Activity by Commissioned [Month 1 - April 2012]

APPENDIX G(2)

	ADMITTED PATIENT CARE														
	ELECTIVE APC						NON-ELECTIVE APC						TOTAL		
	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE
WEST MIDLANDS PCTS	3,010	3,324	314	110%	2,311	2,541	230	110%	5,320	5,865	545	110%			
NON-TARIFF	191	179	- 12	94%	56	56	- 0	99%	247	235	- 12	95%			
TOTAL	3,201	3,503	302	109%	2,367	2,597	230	110%	5,568	6,100	532	110%			
WMSCCT	357	330	- 27	92%	184	185	1	100%	541	515	- 26	95%			
NON-TARIFF	59	61	2	104%	29	28	- 1	97%	88	89	1	102%			
TOTAL	416	391	- 25	94%	213	213	- 0	100%	629	604	- 25	96%			
TOTAL WEST MIDLANDS SPECIALISED TEAM															
OUT OF AREA COMMISSIONERS	327	97	- 230	30%	231	41	- 190	18%	558	138	- 420	25%			
NON-TARIFF	11	11	0	101%	9	17	8	191%	20	28	8	141%			
TOTAL	337	108	- 229	32%	240	14	- 182	6%	578	122	- 456	21%			
TOTAL ALL OTHER COMMISSIONERS															
NON-CONTRACTED ACTIVITY	23	25	2	110%	20	28	8	141%	43	53	10	124%			
NON-TARIFF	1	1	0	120%	10	4	- 6	40%	11	5	- 6	46%			
TOTAL	24	26	2	110%	30	32	2	107%	54	58	4	108%			
TOTAL NON-CONTRACTED ACTIVITY															
TOTAL MANDATORY	3,716	3,776	60	101%	2,746	2,795	49	102%	6,462	6,571	109	102%			
NON-TARIFF	262	252	- 10	96%	104	105	1	101%	366	357	- 9	98%			
TOTAL	3,977	4,028	51	101%	2,850	2,900	50	102%	6,828	6,928	100	101%			

OUTPATIENT ATTENDANCES															
	FIRST ATTENDANCE			FOLLOW-UP ATTENDANCE			PROCEDURES			TOTAL					
	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE			
WEST MIDLANDS PCTS	7,245	7,404	159	19,919	19,128	- 791	96%	3,489	3,855	366	30,654	30,387	- 267	99%	
NON-TARIFF	769	707	- 62	4,708	4,397	- 311	93%	0	0	0	5,477	5,104	- 373	93%	
TOTAL	8,015	8,111	96	24,628	23,525	- 1,103	96%	3,489	3,855	366	36,131	35,491	- 640	98%	
WMSCT	11	157	146	82	2,045	1,963	n/a	13	-	13	106	2,202	2,096	n/a	
NON-TARIFF	561	448	- 113	2,257	2,253	- 4	100%	-	-	-	2,819	2,701	- 118	96%	
TOTAL	573	605	32	2,339	4,298	1,959	184%	13	-	13	2,925	4,903	1,978	168%	
OUT OF AREA COMMISSIONERS	-	-	-	-	-	-	0%	-	-	-	-	-	-	0%	
NON-TARIFF	-	-	-	-	-	-	0%	-	-	-	-	-	-	0%	
TOTAL	-	-	-	-	-	-	0%	-	-	-	-	-	-	0%	
NON-CONTRACTED ACTIVITY	26	86	60	110	197	87	179%	26	29	3	163	312	149	192%	
NON-TARIFF	7	8	1	19	22	3	115%	12	1	- 11	38	31	- 7	82%	
TOTAL	33	94	61	130	219	89	169%	38	30	- 8	201	343	142	171%	
TOTAL MANDATORY	7,283	7,647	364	20,111	21,370	1,259	106%	3,528	3,884	356	30,923	32,901	1,978	106%	
NON-MANDATORY	1,337	1,163	- 174	6,985	6,672	- 313	96%	12	1	- 11	8,334	7,836	- 498	94%	
TOTAL	8,620	8,810	190	27,096	28,042	946	103%	3,540	3,885	345	39,257	40,737	1,480	104%	