

AGENDA ITEM NO:

**UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
REPORT TO THE BOARD OF DIRECTORS
THURSDAY 27 SEPTEMBER 2012**

Title:	FINANCE AND ACTIVITY PERFORMANCE REPORT FOR THE PERIOD ENDING 31 AUGUST 2012
Responsible Director:	Mike Sexton, Director of Finance
Contact:	Julian Miller, Deputy Director of Finance, ext. 53074

Purpose:	To present an update to the Board
Confidentiality Level & Reason:	N/A
Medium Term Plan Ref:	Aim 2: Maintain our reputation and position at the leading edge of performance and quality Aim 3: Enhance our reputation for excellent financial management and efficiency
Key Issues Summary:	An actual surplus of £0.860m has been recorded for the first five months of the current financial year. This represents a favourable variance of £0.460m against the planned £0.400m surplus year to date and an improvement of £0.132m during the month.
Recommendations:	The Board of Directors is asked to: <ul style="list-style-type: none">• Receive the contents of this report.

Signed: M Sexton	Date: 17 September 2012
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UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST

REPORT TO THE BOARD OF DIRECTORS THURSDAY 27 SEPTEMBER 2012

FINANCE AND ACTIVITY PERFORMANCE REPORT FOR THE PERIOD ENDING 31 AUGUST 2012

PRESENTED BY THE DIRECTOR OF FINANCE

1. Introduction

This report covers the first five months of the 2012/13 financial year from 1 April 2012 to 31 August 2012. It includes the three main financial statements; the Statement of Comprehensive Income, the Statement of Position and the Cash Flow Statement. The report details healthcare activity along with the associated income, key operating expenditure variances, CIP delivery and summarised capital programme expenditure.

The 2012/13 Financial Plan provides for an annual surplus of £0.600m. An actual surplus of £0.860m has been achieved for the five months to 31 August 2012. This represents a favourable variance of £0.460m against the planned £0.400m surplus year to date and an improvement of £0.132m during the month.

The overall reported position includes an aggregate overspend of (£6.023m) across operational divisions. This is largely attributable to activity related expenditure and CIP slippage and action plans are being developed with Divisions to improve the monthly run rate. The operational overspend has been offset by additional income and Trust Specific Reserves.

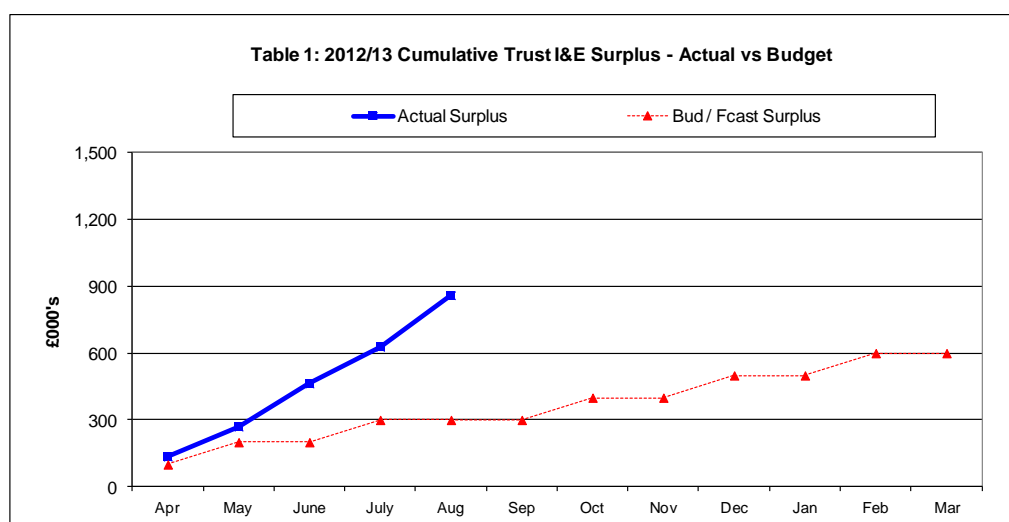
The Trust's Financial Risk Rating (FRR) remains at 3 based on the 2012/13 Annual Plan and self assessment of the Quarter 1 submission to Monitor.

2. Financial Position Summary

2.1 Year to Date Position

The cumulative income and expenditure surplus is shown in Table 1 below. As detailed above the actual year to date surplus is £0.860m, which is £0.460m above the planned £0.400m surplus.

Table 1 – I&E Surplus vs. Plan 2012/13



The statement of comprehensive income appears in Appendix C. Table 2 below summarises the Trusts revenue transactions for the year. Further analysis of income is included in section 3.1 and detail regarding operating expenses is set out in section 3.3.

Table 2 – YTD Income and Expenditure Budget vs. Actual

	Budget Apr-Aug 2012 £m	Actual Apr-Aug 2012 £m	Variance £m
Revenue	250.2	257.7	7.5
Operating Expenses	(232.9)	(239.6)	(6.7)
EBITDA	17.3	18.1	0.8
Depreciation	(8.0)	(8.3)	(0.3)
Donated Asset Revenue	0.0	0.0	0.0
Interest Receivable	0.3	0.3	0.0
Interest Payable	(7.7)	(7.7)	0.0
Contingent Rental	(1.5)	(1.5)	0.0
PDC Dividend	0.0	0.0	0.0
Retained Surplus	0.4	0.9	0.5

Note - may include rounding differences

3. Income and Expenditure

3.1 Income Analysis

Total operating income is £7.5m above budget at 31 August 2012 due mainly to NHS Clinical Income which is £9.1m ahead of plan. This is largely due to additional cost per case income including £5.1m for high cost drugs and devices excluded from tariff and £2.9m for Enzyme Replacement Therapy commissioned by the National Commissioning

Group (NCG). Non-NHS Clinical Income is £0.2m above plan and Other Income is below plan by (£1.8m) as at the end of August 2012.

Table 3 – Income against plan

	Budget Apr-Aug 2012 £m	Actual Apr-Aug 2012 £m	Variance £m
Clinical - NHS	196.4	205.5	9.1
Clinical - Non NHS	5.3	5.5	0.2
Other	48.5	46.7	(1.8)
TOTAL	250.2	257.7	7.5

Note - may include rounding differences

3.2 NHS Clinical Income / Activity

Table 4.1 below compares 2012/13 monthly admitted patient care activity against target levels for the first four months of the financial year. This shows that both Payment by Results (PbR) spells and non PbR FCEs were slightly below plan in July but remain in line with plan year to date.

Table 4.1 – Trust Inpatient Activity

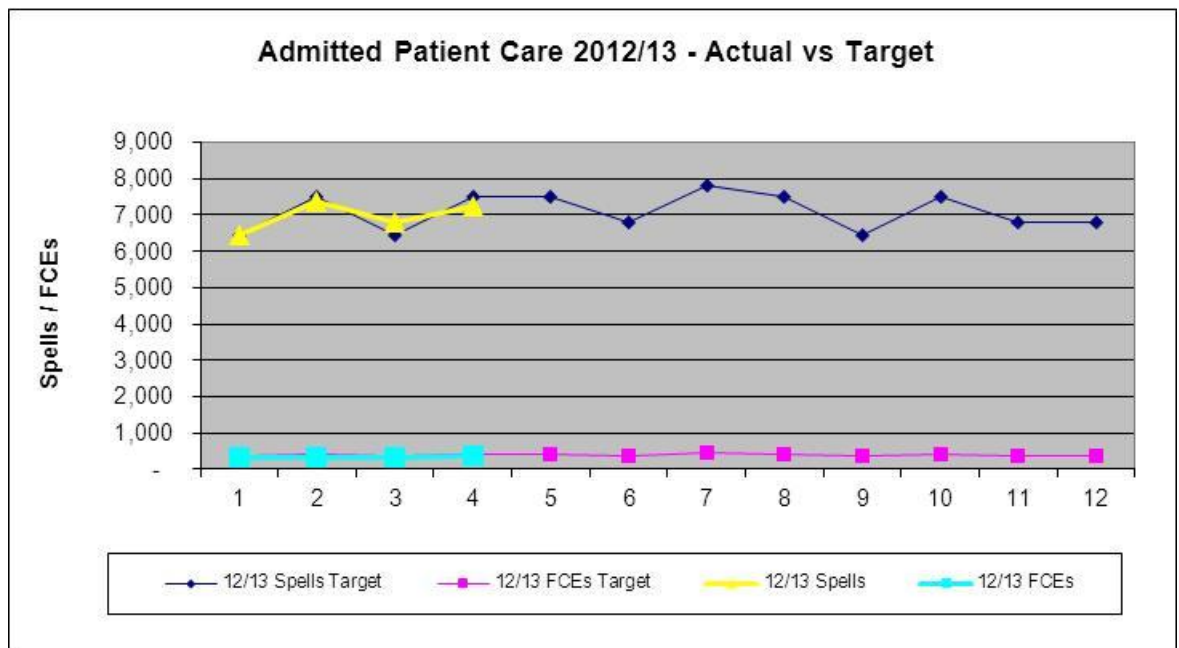


Table 4.2 shows that outpatient attendances were in line with or ahead of plan in the July. Year to date outpatient procedures and follow up attendances are higher than the planned activity whilst new attendances are in line with plan.

Table 4.2 – Trust Outpatient Activity

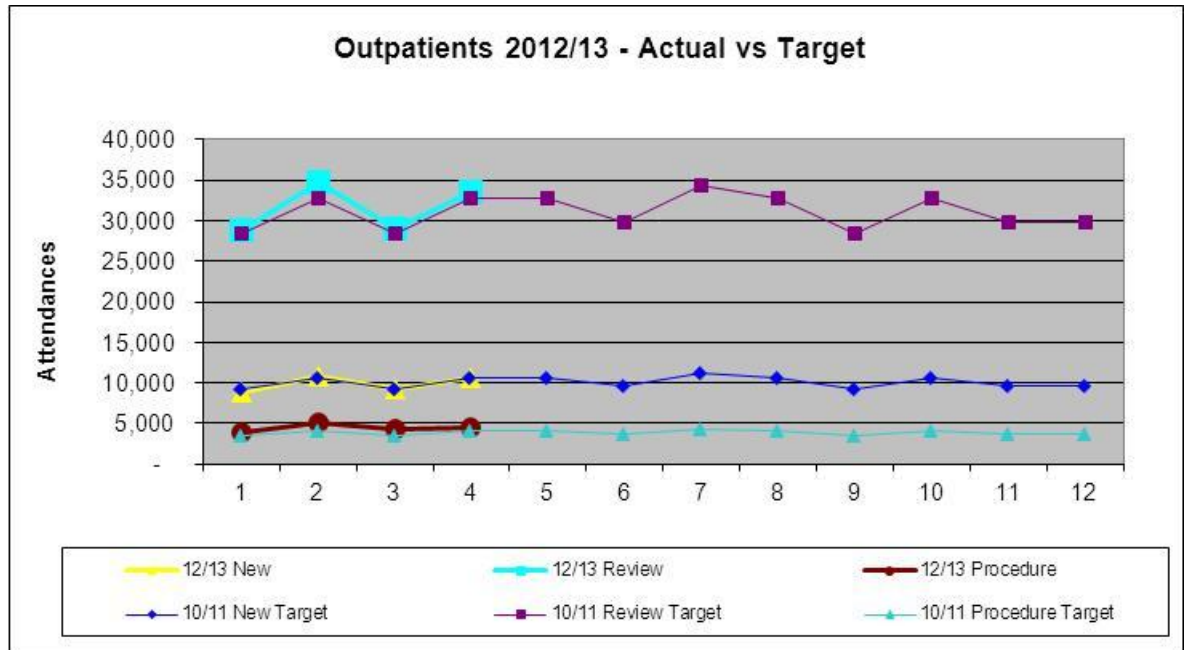


Table 5 below shows the variance by Division and Point of Delivery against the 2012/13 healthcare income targets. This shows that healthcare income (excluding cost per case) is £3.0m ahead of plan for the 4 months to 31 July 2012. Income targets are now profiled based on working days rather than equal twelfths. This has been agreed with the Trust’s main commissioner (NHS South Birmingham) and should give a more accurate indication of activity trends. Activity performance summary against plan by specialty and commissioner is included as Appendix G.

Table 5 – Summary Healthcare Income Performance by Division by Point of Delivery

	YTD Variance against Divisional Baselines (£000)				
	Div A	Div B	Div C	Div D	Total
Inpatient	189	(1,191)	636	564	199
Outpatient	116	131	697	329	1,273
Other	420	(29)	382	714	1,487
Total	725	(1,089)	1,715	1,608	2,959

Note - may include rounding differences

3.3

Expenditure Analysis

The Trust wide subjective expenditure analysis in Table 6 shows an over spend of (£6.7m) against budgeted expenditure of £232.9m for the year to date. The main areas of overspend include Pay (£5.2m) and cost per case drugs (£2.7m).

Table 6 – Expenditure against plan

	Budget Apr-Aug 2012 £m	Actual Apr-Aug 2012 £m	Variance £m
PAY			
Medical Staff	41.3	43.1	(1.8)
Nursing	43.8	46.2	(2.4)
Scientific & Technical	16.6	16.6	0.0
SMP / A&C	21.2	21.8	(0.6)
Other / Pay Reserves	6.7	7.1	(0.4)
Total Pay	129.6	134.8	(5.2)
NON PAY			
Drugs	28.7	31.4	(2.7)
Clinical Supplies & Services	31.2	31.7	(0.5)
Other / Non-Pay Reserves	43.4	41.7	1.7
Total Non Pay	103.3	104.8	(1.5)
GRAND TOTAL	232.9	239.6	(6.7)

Note - may include rounding differences

3.4 Cost Improvement Programme

The Trust's 2012/13 Financial Plan includes a total efficiency savings target of £18.3m. For the first three months of the financial year (April – June) 85% of the planned Cost Improvement Programme (CIP) has been delivered, resulting in slippage of (£0.676m). The current forecast projects 93% achievement of plan by 31 March 2013. Both the year to date delivery and the forecast are expected to have improved during Quarter 2 which will be reported next month.

Table 7 – Delivery of Cost Improvements

£000	Cumulative variance against plan				Y/E Forecast
	Q1	Q2	Q3	Q4	
Division A	(27)				(15)
Division B	54				(14)
Division C	(51)				(237)
Division D	(448)				(822)
Corporate & NHP	(164)				(277)
Single Site	(40)				(0)
Total	(676)				(1366)
% Achieved	85%				93%

4. Divisional Analysis

Divisional budgets recorded an adverse variance of (£6.023m) for the first five months of the financial year (April – August). This is offset by the release of £0.624m from the General Contingency Reserve which is profiled in equal twelfths and a further £5.800m released from the Trust’s Specific Reserves.

Table 8 – Analysis of year to date variances by Division

	Income	Expenditure	Total
	£'000	£'000	£'000
Division A	710	(3,070)	(2,360)
Division B	650	(1,964)	(1,314)
Division C	(384)	(2,007)	(2,391)
Division D	(506)	(39)	(545)
Division E	5,629	(5,042)	587
Sub - Total	6,099	(12,122)	(6,023)
Healthcare Income	0	0	0
TOTAL	6,099	(12,122)	(6,023)

<i>Memo General Contingency Reserve</i>		624
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Note - may include rounding differences

The total overspend across operational divisions in August was (£1,412,000). Within this the largest overspend was nursing pay (including Theatre ODPs) which was (£730,000) above budget in August, significantly above the trend in recent months. The majority of this overspend was across ward nursing (£370,000), in particular across the 5th floor which accounted for (£185,000), due to a combination of annual leave cover, additional nursing for specific patients ('specials'), and the impact of sickness and vacancies. Elsewhere specific departmental pressures included Theatres (£96,000), Critical Care (£123,000) and A&E (£41,000) due largely to activity pressures and the use of external agency staff to cover absence.

Medical staffing accounted for a further (£432,000) of the monthly overspend. Of this (£249,000) related to senior medical staff due to locum cover in Trauma, Cardiac Surgery, Anaesthetics, Dermatology and Ophthalmology along with waiting list payments across a range of specialties totalling (£75,000) in the month. The balance of (£183,000) relates to junior and middle grade doctors with agency costs in excess of funded vacancies primarily in Anaesthetics and A&E.

Significant overspends were incurred across non-pay budgets in August including Theatres (£230,000), which is largely attributable to surgical activity being 13.2% above plan in the month, and Critical Care (£45,000) which also appears to be activity related. Other pressures included the costs of Neurosurgical activity in the private sector (£88,000) and CIP slippage.

There were also shortfalls in variable income during the month with the Injury Cost Recovery Scheme being (£192,000) below target and private patient income (£76,000) under plan, due primarily to underperformance in Division D (Neurosurgery, BMT, and Oncology). This was offset by £82,000 of additional

cost per case income in Cardiac Surgery along with £75,000 of additional LA income within Imaging and Medical Physics.

5. Statement of Financial Position

The Statement of Financial Position shows the Trust assets and liabilities. The upper part of the statement shows net assets after deducting short and long term liabilities. The lower part identifies the sources of finance. Table 9 summarises the Trust's Statement of Financial Position at 31 August 2012.

Table 9 – Statement of Financial Position

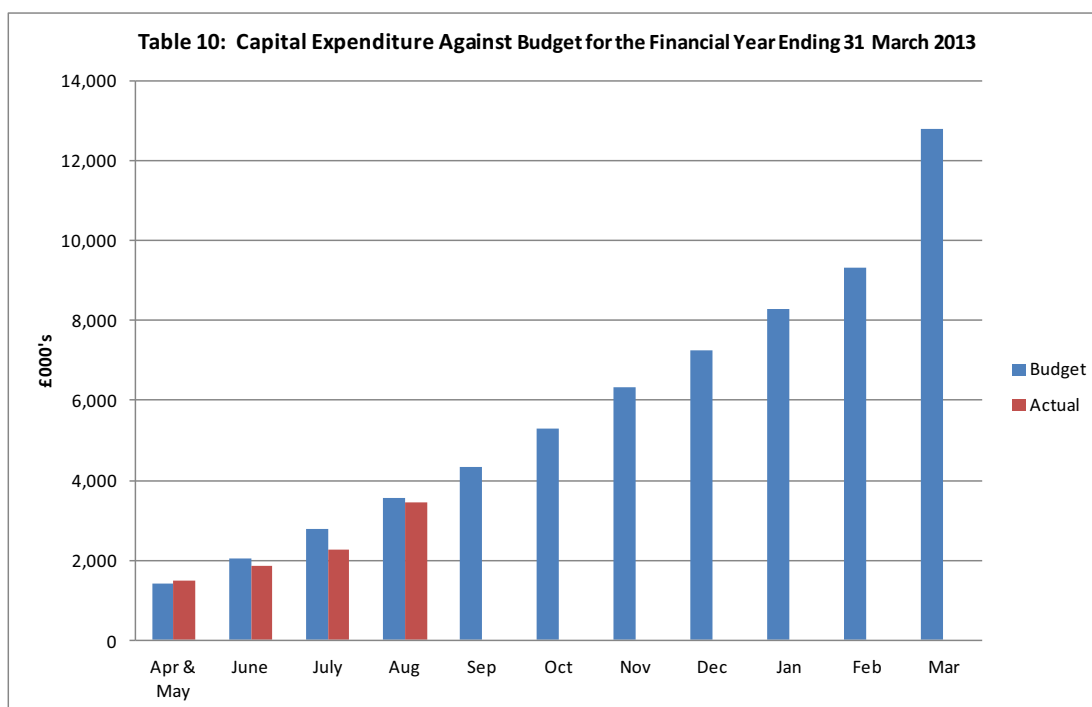
	Audited Mar 2012 £m	Actual Aug 2012 £m	YTD Plan Aug 2012 £m	Annual Plan Mar 2013 £m
Non Current Assets:				
Property, Plant and Equipment	513.2	508.5	509.5	507.2
Intangible Assets	0.8	0.7	0.8	0.8
Trade and Other Receivables	2.9	2.9	2.9	2.9
Other Assets	0.2	0.2	0.0	0.0
Total Non Current Assets	517.1	512.3	513.2	510.9
Current Assets:				
Inventories	12.2	13.8	12.8	12.3
Trade and Other Receivables	33.0	22.1	23.7	31.0
Other Financial Assets	0.6	9.1	7.6	5.9
Other Current Assets	4.4	10.9	12.0	0.6
Cash	66.7	54.7	51.3	50.7
Total Current Assets	117.1	110.6	107.4	100.5
Current Liabilities:				
Trade and Other Payables	82.5	64.1	66.6	70.1
Borrowings	0.0	12.3	12.1	11.8
Provisions	3.7	3.5	3.7	3.7
Tax Payable	6.9	7.0	6.6	6.9
Other Liabilities	23.9	25.4	18.8	22.0
Total Current Liabilities	116.9	112.3	107.8	114.5
Non Current Liabilities:				
Borrowings	545.9	540.7	541.3	534.0
Provisions	1.6	1.6	1.6	1.6
Other Liabilities	29.8	27.4	29.8	20.8
Total Non Current Liabilities	577.4	569.7	572.7	556.4
TOTAL ASSETS EMPLOYED	(60.1)	(59.1)	(59.9)	(59.5)
Financed by:				
Public Dividend Capital	171.0	171.0	171.0	171.0
Income & Expenditure Reserve	(339.5)	(338.5)	(339.3)	(338.9)
Donated Asset Reserve	0.0	0.0	0.0	0.0
Revaluation Reserve	108.4	108.3	108.4	108.4
TOTAL TAXPAYERS EQUITY	(60.1)	(59.1)	(59.9)	(59.5)

Note - may include rounding differences

6. Capital Programme

The approved capital programme for 2012/13 is £12.8m including donated assets. Capital expenditure for the year to date totals £3.5m which is broadly in line with the budget of £3.6m. Actual expenditure in the month was £1.2m which included £0.4m for estates projects, £0.5m on medical equipment and £0.1m on ICT projects. A summary of expenditure against major schemes is provided in Appendix D.

Table 10 – Capital Expenditure against plan



7. Analysis of Current Assets (excluding Inventories and Cash)

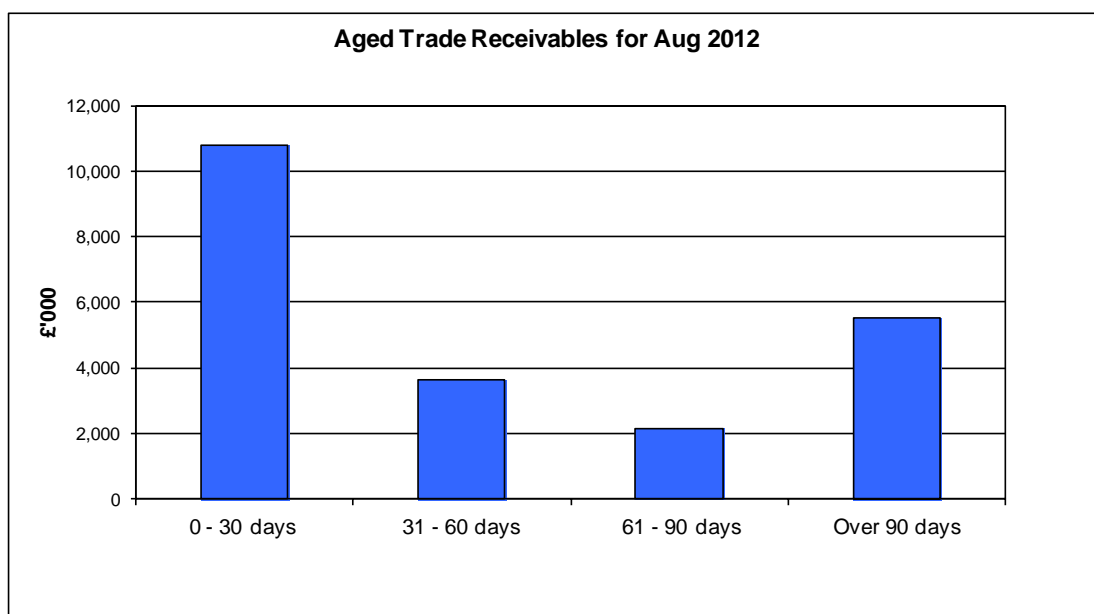
The value of current assets (excluding inventories and cash) due within one year was £42.1m at 31 August 2012. Of this, £19.4m relates to Trade Receivables (unpaid invoices raised by the Trust). Analysis of the outstanding debt by age is included in Appendix E and summarised in table 12 below.

Over 90 day debt as at 31 August was £4.5m. Of this around £2.0m is attributable to debt with NHS commissioners due in primarily to 2011/12 estimated NHS activity over performance invoices raised in March which have yet to be settled. The largest balance relates to the Welsh Specialised Commissioning Agency (£1.4m), although this has now been released for payment. A further (£1.9m) relates to debt with NHS providers for services provided, these include Birmingham Women’s Hospital (£1.0m), the Royal Orthopaedic Hospital (£0.4m) and Sandwell & West Birmingham (£0.3m). These amounts are generally matched by NHS creditor balances so there is little adverse impact on cash flow.

Table 11 – Analysis of Current Assets (excluding Inventories and Cash)

	Actual Aug 2012 £m	Forecast Aug 2012 £m
Trade Receivables	19.4	20.8
Bad Debt Provision	-0.8	-1.3
Other Receivables	3.5	4.2
Trade and Other Receivables	22.1	23.7
Accrued Income	9.1	12.0
Other Financial Assets	9.1	12.0
Prepayments	10.9	7.6
Deferred Asset	0.0	0.0
Other Current Assets	10.9	7.6
TOTAL	42.1	43.3

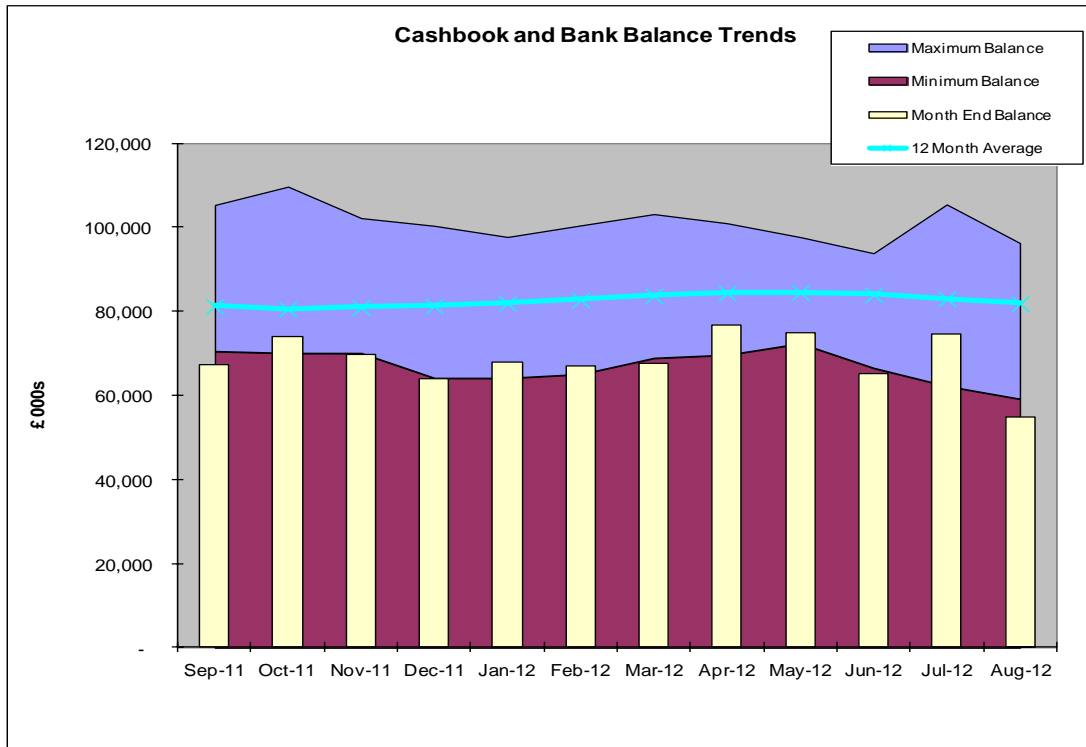
Table 12 – Aged Debt Analysis of Trade Receivables due within One Year



8. Cash Flow

A cash flow statement is included as Appendix F showing actual cash received and paid out against forecast. Table 13 shows the month end cash book balance, the minimum and maximum daily bank balance in the month and a twelve month rolling average daily bank balance. The actual cashbook balance at 31 August 2012 was £54.7m which is £3.4m above plan due to favourable movements in working capital balances. The twelve month rolling average bank balance continues to remain broadly flat.

Table 13 – Cash Flow



9. Working Capital Facility

The Trusts working capital facility has been increased to £46.6m for 2012/13 to ensure that the Trust continues to meet the requirements of Monitor’s liquidity ratio (part of the overall Financial Risk Rating). The overdraft has not been used to date and there are no plans to utilise the facility in the immediate future.

10. Monitor Ratios

10.1 Borrowing Ratios

New hospital PFI borrowing is incorporated into the Trust’s Prudential Borrowing Code as it is considered to be a form of financing or loan. Therefore, the Tier 2 Borrowing Ratios now apply:

Table 14 - Borrowing Ratios

Borrowing Ratio:	Limit	Annual Plan - 2012	Actual - Aug 2012
Minimum Dividend Cover	> 1.0	n/a	n/a
Minimum Interest Cover	> 2.0	1.9	2.2
Minimum Debt Service Cover	> 1.5	1.2	1.3
Maximum Debt Service to Revenue	< 10%	5.1%	5.0%

The first three ratios compare how many times the Trust’s income and expenditure surplus can cover the PDC dividend, the interest payable

on the PFI loan and the debt service of the PFI loan respectively (debt service is the sum of interest paid and the capital repayment of the loan). The final ratio compares how many times the Trust's total income covers the Debt Service on the PFI loan.

The Annual Plan suggests that the Trust will be slightly under the Tier 2 Limits for the Minimum Interest Cover (1.9 vs a limit of 2.0) and the Minimum Debt Service (1.2 vs 1.5 limit), although based on actual performance to date only the latter ratio has been breached. Monitor's prudential borrowing guidance allows for borrowing limits to be authorised which exceed the ratios in certain circumstances (for example a major renovation or redevelopment). Therefore this does not affect the Financial Risk Rating however access to potential additional borrowing (e.g. Finance Leases) may be restricted.

The Trust's current Prudential Borrowing Limit (PBL) for long term borrowing is £558.1m.

10.2 Financial Risk Rating

The Trust's Financial Risk Rating (FRR) is expected to remain at 3 throughout 2012/13 based on the Annual Plan and self assessment of Quarter 1 results. The rating is set between 1 (worst) and 5 (best) based on a series of financial metrics.

11. **Conclusion**

An income and expenditure surplus of £0.860m has been reported for the first five months (April – August) of the 2012/13 financial year. This represents a favourable variance of £0.460m against the planned £0.400m surplus.

The overall position represents a strong start to the financial year in the context of the continuing activity increases, with overspends across operational divisions covered by additional income and Trust reserves.

12. **Recommendations**

The Board of Directors is asked to:

- Receive the contents of this report.



Mike Sexton
Director of Finance
17 September 2012

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
31st August 2012
FINANCIAL PERFORMANCE - PERIOD ENDING
 STATEMENT OF COMPREHENSIVE INCOME - ANALYSIS BY EXECUTIVE DIRECTOR

APPENDIX A

PERIOD		BUDGET		BUDGET HOLDER		YEAR TO DATE		FORECAST OUTTURN	
BUDGET	ACTUAL	BUDGET	VARIANCE	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
339	335	(4)		CHIEF EXECUTIVE	Julie Moore	1,775	1,900	125	4,145
(915)	(855)	60		DIRECT INCOME		(4,577)	(4,496)	81	(10,981)
(541)	(591)	(50)		DIRECT EXPENDITURE	PAY	(2,644)	(2,864)	(220)	(6,326)
(1,117)	(1,111)	6		NON PAY		(5,446)	(5,460)	(14)	(13,162)
				TOTAL					
(1,400)	0	1,400		RESERVES	Julie Moore	(5,800)	0	5,800	(23,083)
(156)	0	156		SPECIFIC GENERAL		(780)	0	780	(1,871)
				TOTAL		(6,580)	0	6,580	(24,954)
581	713	132		DIRECTOR OF FINANCE	Mike Sexton	2,716	3,153	437	6,414
(814)	(723)	91		DIRECT INCOME		(3,333)	(3,521)	(188)	(7,970)
(364)	(546)	(182)		DIRECT EXPENDITURE	PAY	(2,040)	(2,073)	(33)	(4,246)
(597)	(556)	41		NON PAY		(2,657)	(2,441)	216	(5,802)
				TOTAL					
123	133	10		CHIEF NURSE	Kay Fawcett	661	798	137	1,586
(1,509)	(1,528)	(19)		DIRECT INCOME		(7,027)	(7,282)	(255)	(16,758)
(412)	(404)	8		DIRECT EXPENDITURE	PAY	(1,930)	(1,847)	83	(4,609)
(1,798)	(1,799)	(1)		NON PAY		(8,296)	(8,331)	(35)	(19,781)
				TOTAL					
43,141	44,682	1,541		CHIEF OPERATING OFFICER	Kevin Bolger	215,129	221,228	6,099	514,421
(20,720)	(22,376)	(1,656)		DIRECT INCOME		(103,430)	(109,699)	(6,269)	(247,948)
(13,027)	(14,324)	(1,297)		DIRECT EXPENDITURE	PAY	(69,484)	(75,337)	(5,853)	(159,125)
9,394	7,982	(1,412)		NON PAY		42,215	36,192	(6,023)	107,348
				TOTAL					
3,516	3,664	148		DIRECTOR OF DELIVERY	Tim Jones	17,829	18,512	683	39,683
(1,143)	(1,129)	14		DIRECT INCOME		(4,943)	(5,351)	(408)	(12,398)
(966)	(1,131)	(165)		DIRECT EXPENDITURE	PAY	(5,146)	(5,421)	(275)	(11,715)
1,407	1,404	(3)		NON PAY		7,740	7,740	0	15,570
				TOTAL					
1,164	1,270	106		NEW HOSPITAL DIRECTOR	Morag Jackson	5,822	6,211	389	15,974
(262)	(260)	2		DIRECT INCOME		(1,164)	(1,204)	(40)	(2,810)
(5,326)	(5,441)	(115)		DIRECT EXPENDITURE	PAY	(25,538)	(25,820)	(282)	(61,766)
(4,424)	(4,431)	(7)		NON PAY		(20,880)	(20,813)	67	(48,602)
				TOTAL					
1,168	1,329	161		MEDICAL DIRECTOR	Dr David Rosser	6,235	6,531	296	14,977
(626)	(691)	(65)		DIRECT INCOME		(3,130)	(3,295)	(165)	(7,504)
(210)	(310)	(100)		DIRECT EXPENDITURE	PAY	(1,092)	(1,271)	(179)	(2,190)
332	328	(4)		NON PAY		2,013	1,965	(48)	5,283
				TOTAL					
67	67	0		CAPITAL CHARGES		333	349	16	4,000
0	0	0		DIRECT INCOME		0	0	0	0
(1,608)	(1,652)	(44)		DIRECT EXPENDITURE	PAY	(8,042)	(8,341)	(299)	(19,300)
(1,541)	(1,585)	(44)		NON PAY		(7,709)	(7,992)	(283)	(15,300)
				TOTAL					
0	(147)	(147)		CONSOLIDATION ADJ.		0	(701)	(701)	0
0	0	0		DIRECT INCOME		0	0	0	0
0	147	147		DIRECT EXPENDITURE	PAY	0	701	701	0
0	0	0		NON PAY		0	0	0	0
				TOTAL					
50,099	52,046	1,947		INCOME		250,500	257,981	7,481	601,200
(25,897)	(27,562)	(1,665)		PAY		(129,600)	(134,848)	(5,248)	(311,200)
(24,102)	(24,252)	(150)		NON PAY		(120,500)	(122,273)	(1,773)	(289,400)
100	232	132		SURPLUS		400	860	460	600

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
31st August 2012
FINANCIAL PERFORMANCE - PERIOD ENDING
STATEMENT OF COMPREHENSIVE INCOME - CHIEF OPERATING OFFICER

PERIOD		BUDGET		BUDGET HOLDER		YEAR TO DATE		FORECAST OUTTURN		
BUDGET	ACTUAL	BUDGET	VARIANCE	BUDGET	BUDGET HOLDER	BUDGET	ACTUAL	BUDGET	ACTUAL	VARIANCE
£'000	£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000
42,348	42,348	0		HEALTHCARE INCOME		208,377	208,377	487,845	487,845	0
0	0	0		DIRECT INCOME		0	0	0	0	0
0	0	0		DIRECT EXP PAY		0	0	0	0	0
				NON PAY	Kevin Bolger	0	0	0	0	0
42,348	42,348	0		TOTAL		208,377	208,377	487,845	487,845	0
939	1,064	125		DIVISION A		4,651	5,361	11,082	11,082	0
(7,720)	(8,176)	(456)		DIRECT INCOME		(38,701)	(39,997)	(92,926)	(92,926)	0
(2,982)	(3,420)	(438)		DIRECT EXP PAY		(14,821)	(16,595)	(34,636)	(34,636)	0
(9,763)	(10,532)	(769)		NON PAY	Dr. Ian Sharp	(48,871)	(51,231)	(116,480)	(116,480)	0
309	385	76		DIVISION B		2,194	2,844	4,341	4,341	0
(3,983)	(4,095)	(112)		DIRECT INCOME		(19,892)	(20,491)	(47,254)	(47,254)	0
(3,784)	(3,859)	(75)		DIRECT EXP PAY		(17,243)	(18,608)	(38,614)	(38,614)	0
(7,458)	(7,569)	(111)		NON PAY	Dr Nick Murphy	(34,941)	(36,255)	(81,527)	(81,527)	0
585	417	(168)		DIVISION C		2,592	2,208	5,633	5,633	0
(3,983)	(4,347)	(364)		DIRECT INCOME		(19,832)	(20,877)	(48,099)	(48,099)	0
(3,635)	(3,752)	(117)		DIRECT EXP PAY		(15,860)	(16,822)	(34,594)	(34,594)	0
(7,033)	(7,682)	(649)		NON PAY	Dr David Peake	(33,100)	(35,491)	(77,060)	(77,060)	0
560	442	(118)		DIVISION D		2,802	2,296	6,723	6,723	0
(4,595)	(4,832)	(237)		DIRECT INCOME		(22,821)	(24,118)	(54,413)	(54,413)	0
(4,696)	(4,333)	363		DIRECT EXP PAY		(22,750)	(21,492)	(49,783)	(49,783)	0
(8,731)	(8,723)	8		NON PAY	Dr Prem Mahendra	(42,769)	(43,314)	(97,473)	(97,473)	0
(1,600)	26	1,626		CHIEF OPERATING OFFICER		(5,487)	142	(1,203)	(1,203)	0
(439)	(926)	(487)		DIRECT INCOME		(2,184)	(4,216)	(5,256)	(5,256)	0
2,070	1,040	(1,030)		DIRECT EXP PAY		1,190	(1,820)	(1,498)	(1,498)	0
31	140	109		NON PAY	Kevin Bolger	(6,481)	(5,894)	(7,957)	(7,957)	0
43,141	44,682	1,541		TOTAL		215,129	221,228	514,421	514,421	0
(20,720)	(22,376)	(1,656)		INCOME		(103,430)	(109,699)	(247,948)	(247,948)	0
(13,027)	(14,324)	(1,297)		PAY		(69,484)	(75,337)	(159,125)	(159,125)	0
9,394	7,982	(1,412)		NON PAY		42,215	36,192	107,348	107,348	0
				TOTAL SURPLUS						

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
FINANCIAL PERFORMANCE - PERIOD ENDING
CONSOLIDATED INCOME STATEMENT

31st August 2012

APPENDIX C

	Period To date		Forecast Out-turn	
	Budget	Actual	Budget	Actual
	£'000	£'000	£'000	£'000
		Variance		Variance
Income				
-Clinical - NHS	196,400	205,495	471,300	471,300
-Clinical - Non NHS	5,300	5,544	12,800	12,800
-Other	48,500	46,628	116,300	116,300
TOTAL INCOME	250,200	257,667	600,400	600,400
Operating Expenses				
-Pay Costs	(129,600)	(134,851)	(311,200)	(311,200)
-Non Pay	(103,300)	(104,696)	(248,200)	(248,200)
-Depreciation	(8,000)	(8,343)	(19,300)	(19,300)
TOTAL EXPENDITURE	(240,900)	(247,890)	(578,700)	(578,700)
OPERATING SURPLUS	9,300	9,777	21,700	21,700
Interest Receivable	300	293	800	800
Interest Payable	(7,700)	(7,715)	(18,400)	(18,400)
Contingent Rental	(1,500)	(1,495)	(3,500)	(3,500)
Corporation Tax	0	0	0	0
PDC Dividends Payable	0	0	0	0
SURPLUS FOR THE FINANCIAL YEAR	400	860	600	600
Transition Costs	0	0	0	0
Impairments on Property	0	0	0	0
RETAINED SURPLUS FOR THE YEAR	400	860	600	600

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
FINANCIAL PERFORMANCE - PERIOD ENDING
CAPITAL PROGRAMME

31st August 2012

APPENDIX D

PERIOD			SCHEME			TO DATE			FORECAST OUTTURN		
BUDGET £'000	ACTUAL £'000	VARIANCE £'000				BUDGET £'000	ACTUAL £'000	VARIANCE £'000	BUDGET £'000	ACTUAL £'000	VARIANCE £'000
20	(0)		20	Bfwd Schemes 11-12		70	233	(163)	200	200	0
475	261		214	Retained Estate		1,520	1,056	464	4,900	4,900	0
100	484	(384)		Equipment Rolling Replacement		375	955	(580)	1,580	1,580	0
50	(0)		50	Equipment Replacement		450	403	47	500	500	0
0	7	(7)		Equipment Major Trauma Centre		450	488	(38)	750	750	0
0	(0)		0	Equipment Other		60	62	(2)	60	60	0
100	155	(55)		ICT Specific Project		390	212	178	1,150	1,150	0
30	0		30	Chief Operating Officer Discretionary Capital		30	0	30	300	300	0
0	0		0	New Hospital		200	0	200	350	350	0
50	0		50	Unallocated		150	0	150	500	500	0
(25)	0	(25)		Slippage		(125)	0	(125)	(300)	(300)	0
0	0		0	Gifted Assets		0	42	(42)	2,800	2,800	0
800	907	(107)		Capital Programme		3,570	3,451	119	12,790	12,790	0

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
31st August 2012
FINANCIAL PERFORMANCE - PERIOD ENDING
AGED ANALYSIS OF TRADE RECEIVABLES

APPENDIX E

Month	Trust Total £	No of Invs	Current £	30 - 60 £	60 - 90 £	90+ £
APRIL	24,648,600 100%	1,992	10,310,523 42%	10,671,549 43%	664,750 3%	3,001,778 12%
MAY	15,411,893 100%	1,860	4,432,608 29%	2,097,173 14%	6,171,085 40%	2,711,027 18%
JUNE	14,736,054 100%	2,078	5,143,028 35%	2,838,265 19%	694,839 5%	6,059,922 41%
JULY	16,822,570 100%	2,207	8,094,887 48%	1,569,497 9%	1,410,130 8%	5,748,056 34%
AUG	22,071,036 100%	2,290	11,792,847 53%	3,634,472 16%	2,153,761 10%	4,489,955 20%

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
FINANCIAL PERFORMANCE - PERIOD ENDING
CASHFLOW FORECAST 2012/13

31st August 2012

APPENDIX F

	Apr	May	June	July	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
	F/Cast	Actual	F/Cast	Actual	F/Cast	Actual	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
INCOME													
Contract Income Protected	36,733	41,556	36,733	42,918	39,633	44,300	39,634	38,900	38,900	38,900	41,600	41,600	41,600
Non Protected	233	140	233	35	267	24	266	233	233	234	267	267	266
Other Income	9,433	9,733	9,434	7,101	9,400	20,182	9,400	9,400	9,400	9,400	9,233	9,233	9,234
Interest Received	66	53	67	13	66	59	67	67	66	67	66	67	67
Total Received	46,465	51,481	46,466	50,067	49,366	64,565	49,367	48,600	48,599	48,601	51,166	51,167	51,167
EXPENDITURE													
Pay	25,933	24,595	25,933	25,100	25,933	24,856	25,934	25,967	25,967	25,966	25,900	25,900	25,900
Non Pay	21,833	15,239	21,833	30,600	21,733	23,956	21,734	21,567	21,567	21,566	18,767	18,767	18,766
PDC Dividend	0	0	0	0	0	0	0	0	0	0	0	0	0
PFI - Specific	0	2,270	0	2,199	0	2,359	0	0	0	0	0	0	0
Capital	700	967	700	409	800	237	800	966	967	967	933	933	934
Total Payments	48,466	43,070	48,466	58,308	48,466	51,408	48,468	48,500	48,501	48,499	45,600	45,600	45,600
Net Inflow(outflow)	(2,001)	8,410	(2,000)	(8,241)	900	13,157	899	100	98	102	5,566	5,567	5,567
FINANCING													
Interest Expense on PFI Scheme	(1,533)	(1,543)	(1,534)	(1,543)	(1,533)	(1,543)	(1,534)	(1,533)	(1,533)	(1,534)	(1,533)	(1,533)	(1,534)
Capital PFI	(1,000)	(1,057)	(1,000)	(1,058)	(1,033)	(1,013)	(1,034)	(1,033)	(1,033)	(1,034)	(1,033)	(1,033)	(1,034)
PFI - Variations	0	0	0	0	0	0	0	0	0	0	0	0	0
Restructuring Costs	0	0	0	0	0	0	0	0	0	0	0	0	0
Movement on Other Grants/Capital	0	0	0	0	0	0	0	0	0	0	0	0	0
CASH BALANCES													
Opening balance	67,700	66,706	63,160	73,919	54,100	63,077	50,769	49,100	46,635	44,166	41,700	44,701	47,702
Bank balances c/f	63,166	72,516	58,628	63,077	52,434	73,678	54,421	46,635	44,166	41,700	44,701	47,702	50,700
Total	63,166	74,071	58,628	74,888	54,100	74,514	49,100	46,635	44,166	41,700	44,701	47,702	50,700
Cash Held/Agency Bal		23		23		23							
Pharmacy@QEH B Ltd		1,532		2,209		813							

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
 SLAM REPORT: Inpatient Activity by Division (Month 4) April-July 2012

APPENDIX G(1)

Specialty	ACTIVITY					
	Target		Actual		Variance	
	Elective	Emergency	Elective	Emergency	Elective	Emergency
<u>Services under PbR</u>						
<u>Specialty Group: 1 - Division A</u>						
Critical Care Medicine	1	6	0	7	-1	1
Interventional Radiology	148	0	306	1	158	1
Rehabilitation	5	4	0	6	-5	2
	154	9	306	14	152	5
<u>Specialty Group: 2 - Division B</u>						
Breast Surgery	147	1	162	0	15	-1
Cardiology	876	450	801	483	-75	33
Cardiothoracic Surgery	187	100	162	121	-25	21
Colorectal Surgery	902	127	726	61	-176	-66
Gastroenterology	1,670	125	1,954	104	284	-21
General Surgery	1,094	1,198	747	1,298	-347	100
Hepatobiliary & Pancreatic Surgery	379	91	275	117	-104	26
Hepatology	388	68	367	96	-21	28
Nephrology	411	434	305	450	-106	16
Transplantation Surgery	1	15	1	11	0	-4
Upper Gastrointestinal Surgery	113	35	6	3	-107	-32
Vascular Surgery	411	137	347	75	-64	-62
	6,582	2,782	5,853	2,819	-729	37
<u>Specialty Group: 3 - Division C</u>						
Accident & Emergency	0	236	0	170	0	-66
Dermatology	335	6	358	4	23	-2
Diabetic Medicine	278	0	317	0	39	0
Endocrinology	230	10	228	2	-2	-8
General Medicine	87	5,636	97	5,339	10	-297
Geriatric Medicine	1	297	1	189	0	-108
Ophthalmology	970	5	1,021	1	51	-4
Pain Management	367	1	530	1	163	0
Respiratory Medicine	41	158	123	94	82	-64
Rheumatology	203	0	216	0	13	0
	2,516	6,355	2,895	5,808	379	-547
<u>Specialty Group: 4 - Division D</u>						
Burns care	3	25	5	18	2	-7
Clinical Oncology	351	227	464	192	113	-35
Clinical Haematology	1,172	222	1,654	227	482	5
ENT	619	142	584	192	-35	50
Maxillo-facial surgery	389	188	385	167	-4	-21
Medical Oncology	178	164	231	189	53	25
Neurology	509	62	642	90	133	28
Neurosurgery	808	471	915	515	107	44
Plastic Surgery	1,066	214	936	215	-130	1
Trauma & Orthopaedics	889	830	833	754	-56	-76
Urology	801	155	821	153	20	-2
	6,790	2,706	7,470	2,729	680	23
<u>Summary: Services Under PbR</u>	16,041	11,852	16,524	11,370	483	-482

Specialty	ACTIVITY					
	Target		Actual		Variance	
	Elective	Emergency	Elective	Emergency	Elective	Emergency
<u>Services at Local Prices</u>						
<u>Specialty Group: 1 - Division A</u>						
Interventional Radiology	2	0	6	0	4	0
	2	0	6	0	4	0
<u>Specialty Group: 2 - Division B</u>						
Breast Surgery	2	0	3	0	1	0
Cardiology	22	7	23	0	1	-7
Cardiac MRI	59	0	69	0	10	0
Cardiothoracic Surgery	45	3	42	0	-3	-3
Cardiothoracic Transplantation	0	3	4	6	4	3
Colorectal Surgery	12	0	31	0	19	0
Gastroenterology	9	1	29	0	20	-1
General Surgery	59	1	76	7	17	6
Hepatobiliary & Pancreatic Surgery	38	1	94	3	56	2
Hepatology	13	23	19	19	6	-4
Nephrology	13	3	26	1	13	-2
Renal Transplantation	43	6	28	18	-15	12
Vascular Surgery	17	1	17	0	0	-1
	333	49	461	54	128	5
<u>Specialty Group: 3 - Division C</u>						
Dermatology	9	0	12	0	3	0
Endocrinology	3	0	3	0	0	0
General Medicine	1	158	5	124	4	-34
Ophthalmology	16	0	24	0	8	0
Pain Management	151	0	26	0	-125	0
	183	179	77	134	-106	-45
<u>Specialty Group: 4 - Division D</u>						
Bone & Marrow Transplantation	8	0	0	0	-8	0
Burns care	4	147	5	99	1	-48
Clinical Oncology	9	0	15	0	6	0
Clinical Haematology	8	0	15	0	7	0
ENT	26	0	33	1	7	1
Maxillo-facial surgery	39	3	54	2	15	-1
Medical Oncology	40	23	70	13	30	-10
Neurology	301	0	413	0	112	0
Neurosurgery	84	3	85	2	1	-1
Plastic Surgery	28	9	30	9	2	0
Trauma & Orthopaedics	31	3	42	5	11	2
Urology	35	0	48	1	13	1
	612	190	810	132	198	-58
<u>Summary: Services at Local Prices</u>						
	1,130	419	1,354	320	224	-99
Total Inpatients (PbR & Local)	17,171	12,271	17,878	11,690	707	-581

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
 SLAM REPORT: Outpatient Activity by Division (Month 4) - April-July 2012

APPENDIX G(1)

Specialty	ACTIVITY								
	Target			Actual			Variance		
	New	Follow-Up	Procedure	New	Follow-Up	Procedure	New	Follow-Up	Procedure
<u>Services under PbR</u>									
<u>Specialty Group: 1 - Division A</u>									
Chemical Pathology	0	0	18	0	0	30	0	0	12
Occupational Therapy	0	0	0	0	0	21	0	0	21
Physiotherapy	0	0	118	0	0	190	0	0	72
Podiatry	0	0	7	0	0	4	0	0	-3
Speech & Language Therapy	0	0	40	0	0	68	0	0	28
Sports & Exercise Science	0	0	0	51	48	0	51	48	0
	0	0	184	51	48	315	51	48	131
<u>Specialty Group: 2 - Division B</u>									
Breast Surgery	787	1,424	300	685	1,310	354	-102	-114	54
Cardiology	2,789	8,212	1,988	2,900	8,749	1,658	111	537	-330
Cardiothoracic Surgery	56	539	346	69	544	322	13	5	-24
Cardiothoracic Transplantation	0	0	20	0	0	5	0	0	-15
Colorectal Surgery	400	551	699	349	524	667	-51	-27	-32
Gastroenterology	715	1,456	124	796	1,442	102	81	-14	-22
General Surgery	865	2,456	290	769	2,210	671	-96	-246	381
Hepatobiliary & Pancreatic Surgery	555	1,259	211	392	1,276	189	-163	17	-22
Hepatology	677	3,408	229	553	3,884	204	-124	476	-25
Nephrology	402	7,409	145	399	8,092	124	-3	683	-21
Transplantation Surgery	0	0	27	0	0	32	0	0	5
Upper Gastrointestinal Surgery	116	211	1	104	166	0	-12	-45	-1
Vascular Surgery	436	1,260	102	423	1,229	325	-13	-31	223
	7,800	28,187	4,479	7,439	29,426	4,653	-361	1,239	174
<u>Specialty Group: 3 - Division C</u>									
Diabetic Medicine	269	2,358	28	275	2,687	18	6	329	-10
Dermatology	1,900	3,964	2,795	1,974	4,432	2,984	74	468	189
Endocrinology	511	1,779	153	471	2,458	89	-40	679	-64
General Medicine	492	2,266	8	398	1,582	1	-94	-684	-7
GenitoUrinary Medicine	9,735	4,831	0	9,737	5,033	2	2	202	2
Geriatric Medicine	173	317	2	110	256	12	-63	-61	10
Infectious Diseases	12	5	0	0	0	0	-12	-5	0
Ophthalmology	1,920	7,645	1,177	2,022	7,505	1,786	102	-140	609
Pain Management	415	801	126	494	888	155	79	87	29
Respiratory Medicine	425	2,120	4	596	2,627	33	171	507	29
Rheumatology	588	3,636	0	529	3,805	0	-59	169	0
	16,440	29,722	4,294	16,606	31,273	5,080	166	1,551	786
<u>Specialty Group: 4 - Division D</u>									
Burns care	0	0	21	0	0	23	0	0	2
Clinical Oncology	2,049	5,430	5	2,087	6,098	2	38	668	-3
ENT	1,457	3,410	2,772	1,282	2,849	3,237	-175	-561	465
Clinical Haematology	464	4,505	1	805	5,822	74	341	1,317	73
Maxillo-facial surgery	1,122	2,651	535	1,354	2,765	643	232	114	108
Medical Oncology	381	3,735	197	550	3,992	289	169	257	92
Neurology	43	3	36	151	65	245	108	62	209

Specialty	ACTIVITY								
	Target			Actual			Variance		
	New	Follow-Up	Procedure	New	Follow-Up	Procedure	New	Follow-Up	Procedure
Neurosurgery	0	0	3	0	0	1	0	0	-2
Plastic Surgery	845	3,757	909	755	3,207	977	-90	-550	68
Trauma & Orthopaedics	2,239	6,792	481	2,362	6,624	718	123	-168	237
Urology	1,093	3,197	1,460	1,105	2,897	1,629	12	-300	169
	9,693	33,480	6,419	10,451	34,319	7,838	758	839	1,419
<u>Summary: Services Under PbR</u>	33,932	91,389	15,376	34,547	95,066	17,886	615	3,677	2,510

Specialty	ACTIVITY								
	Target			Actual			Variance		
	New	Follow-Up	Procedure	New	Follow-Up	Procedure	New	Follow-Up	Procedure
<u>Services at Local Prices</u>									
<u>Specialty Group: 1 - Division A</u>									
Interventional Radiology	27	21	0	23	18	0	-4	-3	0
Physiotherapy	1,933	9,266	0	2,106	11,133	0	173	1,867	0
Podiatry	101	299	1	125	347	0	24	48	-1
Speech & Language Therapy	186	408	0	139	513	0	-47	105	0
Nutrition & Dietetics	430	1,124	0	595	1,220	0	165	96	0
Occupational Therapy	115	201	0	135	222	0	20	21	0
Upper Limb	491	2,911	0	532	3,693	0	41	782	0
	3,283	14,231	1	3,655	17,146	0	372	2,915	-1
<u>Specialty Group: 2 - Division B</u>									
Cardiac MRI	851	0	0	873	0	0	22	0	0
Cardiology	51	203	0	49	93	0	-2	-110	0
Cardiothoracic Surgery	0	293	0	0	195	0	0	-98	0
Cardiothoracic Transplantation	0	11	0	1	19	0	1	8	0
Colorectal Surgery	2	14	0	0	26	0	-2	12	0
General Surgery	0	8	2	0	0	0	0	-8	-2
Hepatology	4	129	0	3	159	0	-1	30	0
Liver Transplantation	0	135	0	0	176	0	0	41	0
Nephrology	55	400	0	0	85	0	-55	-315	0
Renal Transplantation	19	660	0	18	709	0	-1	49	0
Upper Gastrointestinal Surgery	0	0	1	0	0	0	0	0	-1
Vascular Surgery	0	0	1	0	0	0	0	0	-1
	982	1,853	6	944	1,462	0	-38	-391	-6
<u>Specialty Group: 3 - Division C</u>									
Accident & Emergency	465	115	0	439	100	0	-26	-15	0
Dermatology	2	328	0	0	1	0	-2	-327	0
Diabetic Medicine	0	640	0	0	903	0	0	263	0
Endocrinology	0	1	0	0	0	0	0	-1	0
General Medicine	0	70	1	615	61	0	615	-9	-1
Genitourinary Medicine	292	4,751	0	83	5,547	0	-209	796	0
Rheumatology	0	157	1	0	199	0	0	42	-1
	759	6,062	3	1,137	6,811	0	378	749	-3
<u>Specialty Group: 4 - Division D</u>									
Audiology	338	4,638	0	384	5,025	0	46	387	0
Burns care	0	36	0	0	24	0	0	-12	0
Clinical Oncology	4	0	0	1	0	0	-3	0	0
Clinical Haematology	119	8,401	0	0	7,569	0	-119	-832	0
ENT	1	14	6	0	0	0	-1	-14	-6
Maxillo-facial surgery	0	0	2	0	0	0	0	0	-2
Medical Oncology	204	2,243	0	18	2,429	0	-186	186	0
Neurology	2,298	5,337	13	1,958	5,086	0	-340	-251	-13
Neurosurgery	1,159	2,938	0	1,132	2,979	0	-27	41	0
Plastic Surgery	0	0	26	0	0	0	0	0	-26
Trauma & Orthopaedics	119	769	39	182	887	0	63	118	-39
Urology	115	1	0	142	0	0	27	-1	0
	4,358	24,376	87	3,817	23,999	0	-541	-377	-87

Specialty	ACTIVITY								
	Target			Actual			Variance		
	New	Follow-Up	Procedure	New	Follow-Up	Procedure	New	Follow-Up	Procedure
<u>Summary: Services at Local Prices</u>	9,382	46,522	96	9,553	49,418	0	171	2,896	-96
Total Outpatients (PBR& Local)	43,314	137,910	15,472	44,100	144,484	17,886	786	6,574	2,414

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
 SLAM REPORT: Inpatient Activity by Commissioner (Month 4) - April-July 2012

APPENDIX G(2)

		ADMITTED PATIENT CARE													
		ELECTIVE APC						NON-ELECTIVE APC						TOTAL	
		PLAN	ACTUAL	VARIANCE			PLAN	ACTUAL	VARIANCE			PLAN	ACTUAL	VARIANCE	
WEST MIDLANDS PCTS	MAND	12,988	14,327	1,339	110%	9,973	10,256	283	103%	22,961	24,583	1,622	107%		
	NON-TARIFF	386	1,039	653	269%	653	159	494	24%	1,038	1,198	160	115%		
	TOTAL	13,374	15,366	1,992	115%	10,626	10,415	211	98%	24,000	25,781	1,781	107%		
WMSCT	MAND	1,540	1,650	110	107%	795	827	32	104%	2,336	2,477	141	106%		
	NON-TARIFF	252	262	10	104%	126	117	9	93%	378	379	1	100%		
	TOTAL	1,792	1,912	120	107%	921	944	23	102%	2,713	2,856	143	105%		
OUT OF AREA CONTRACTED COMMISSIONERS	MAND	1,417	445	972	31%	997	181	816	18%	2,415	626	1,789	26%		
	NON-TARIFF	42	49	7	117%	43	39	4	90%	85	88	3	103%		
	TOTAL	1,459	494	965	34%	1,041	220	821	21%	2,500	714	1,786	29%		
NON-CONTRACTED ACTIVITY	MAND	95	102	7	108%	87	106	19	122%	181	208	27	115%		
	NON-TARIFF	4	4	0	111%	43	5	38	12%	47	9	38	19%		
	TOTAL	98	106	8	108%	130	111	19	85%	228	217	11	95%		
TOTAL MANDATORY		16,041	16,524	483	103%	11,852	11,370	482	96%	27,893	27,894	1	100%		
TOTAL NON-MANDATORY		683	1,354	671	198%	865	320	545	37%	1,548	1,674	126	108%		
TOTAL		16,724	17,878	1,154	107%	12,717	11,690	1,027	92%	29,442	29,568	126	100%		

UNIVERSITY HOSPITALS BIRMINGHAM NHS FOUNDATION TRUST
 SLAM REPORT: Outpatient Activity by Commissioner (Month 4) - April-July 2012

APPENDIX G(2)

	OUTPATIENT ATTENDANCES															
	FIRST ATTENDANCE				FOLLOW-UP ATTENDANCE				PROCEDURES				TOTAL			
	PLAN	ACTUAL	VARIANCE		PLAN	ACTUAL	VARIANCE		PLAN	ACTUAL	VARIANCE		PLAN	ACTUAL	VARIANCE	
WEST MIDLANDS PCTS	31,275	33,672	2,397	108%	85,968	91,373	5,405	106%	15,058	17,473	2,415	116%	132,301	142,518	10,217	108%
NON-TARIFF	3,314	3,058	-256	92%	20,349	19,300	-1,049	95%	0	-	0	0%	23,663	22,358	-1,305	94%
TOTAL WEST MIDLANDS PCTS	34,589	36,730	2,141	106%	106,317	110,673	4,356	104%	15,058	17,473	2,415	116%	155,964	164,876	8,912	106%
WMSCOT	49	69	20	141%	353	574	221	163%	57	76	19	134%	458	719	261	157%
NON-TARIFF	2,422	2,083	-339	86%	9,743	11,062	1,319	114%	-	-	-	0%	12,165	13,145	980	108%
TOTAL WMSCOT	2,471	2,152	-319	87%	10,095	11,636	1,541	115%	57	76	19	134%	12,623	13,864	1,241	110%
OUT OF AREA CONTRACTED COMMISSIONERS	2,494	538	-1,956	22%	4,583	2,395	-2,188	52%	165	245	80	148%	7,241	3,178	-4,063	44%
NON-TARIFF	335	105	-230	31%	825	469	-356	57%	50	-	-50	0%	1,210	574	-636	47%
TOTAL ALL OTHER COMMISSIONERS	2,829	643	-2,186	23%	5,407	2,864	-2,543	53%	215	245	30	114%	8,451	3,752	-4,699	44%
NON-CONTRACTED ACTIVITY	114	268	154	234%	485	724	239	149%	96	92	-4	96%	696	1,084	388	156%
NON-TARIFF	30	23	-7	78%	73	120	47	163%	46	-	-46	0%	149	143	-6	96%
TOTAL NON-CONTRACTED ACTIVITY	144	291	147	202%	559	844	285	151%	142	92	-50	65%	845	1,227	382	145%
TOTAL MANDATORY	33,932	34,547	615	102%	91,389	95,066	3,677	104%	15,376	17,886	2,510	0%	140,697	147,499	6,802	105%
NON-TARIFF	6,100	5,269	-831	86%	30,990	30,951	-39	100%	96	-	-96	0%	37,186	36,220	-966	97%
TOTAL	40,033	39,816	-217	99%	122,378	126,017	3,639	103%	15,472	17,886	2,414	116%	177,883	183,719	5,836	103%